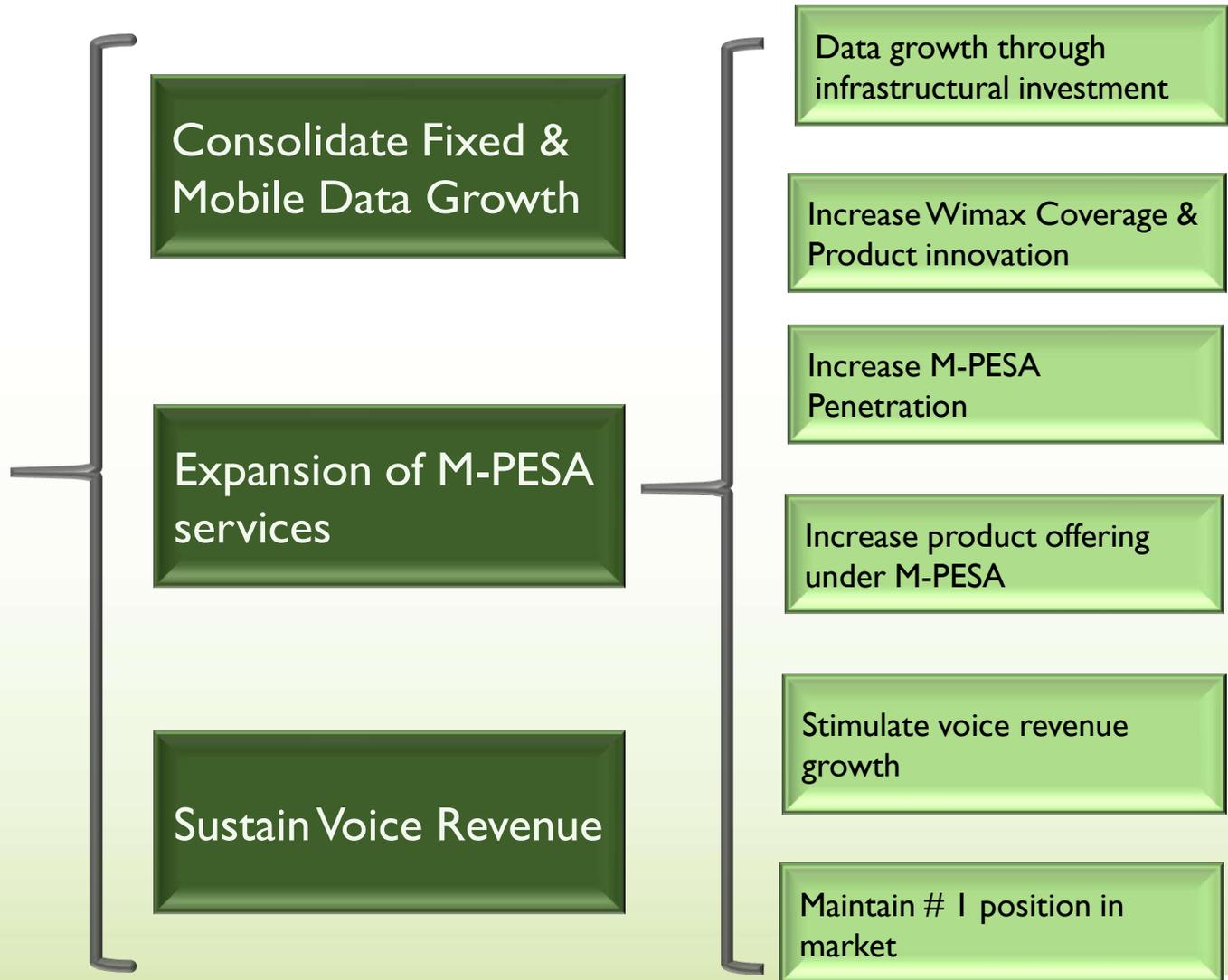




Half-Year Results Presentation  
10<sup>th</sup> November, 2010

*Niko na*  Safaricom

# Our Vision & Strategy



## Half-Year Key Highlights



- Expansion of 3G network
- Tests ongoing on LTE
- Acquisition of 2 additional Wimax providers
- Introduction of innovative products on our Data offering



- Phenomenal growth of users to **13.5 million** as at September 2010
- Over 80% of our subscribers registered for M-PESA
- Launch of M-KESHO
- Cumulative value transferred since inception of Kshs.596.84 billion



- Continued subscriber growth to **16.71 million** as at September 2010
- Aggressive retention programs e.g. Revamped Bonga loyalty scheme, promotional campaigns

# Performance Highlights – HI 10 v HI 11

16.71mn

Kshs. 47.11 bn

Kshs. 18.83bn

Kshs. 7.63bn

Kshs. 0.19



Customers

Turnover

EBITDA

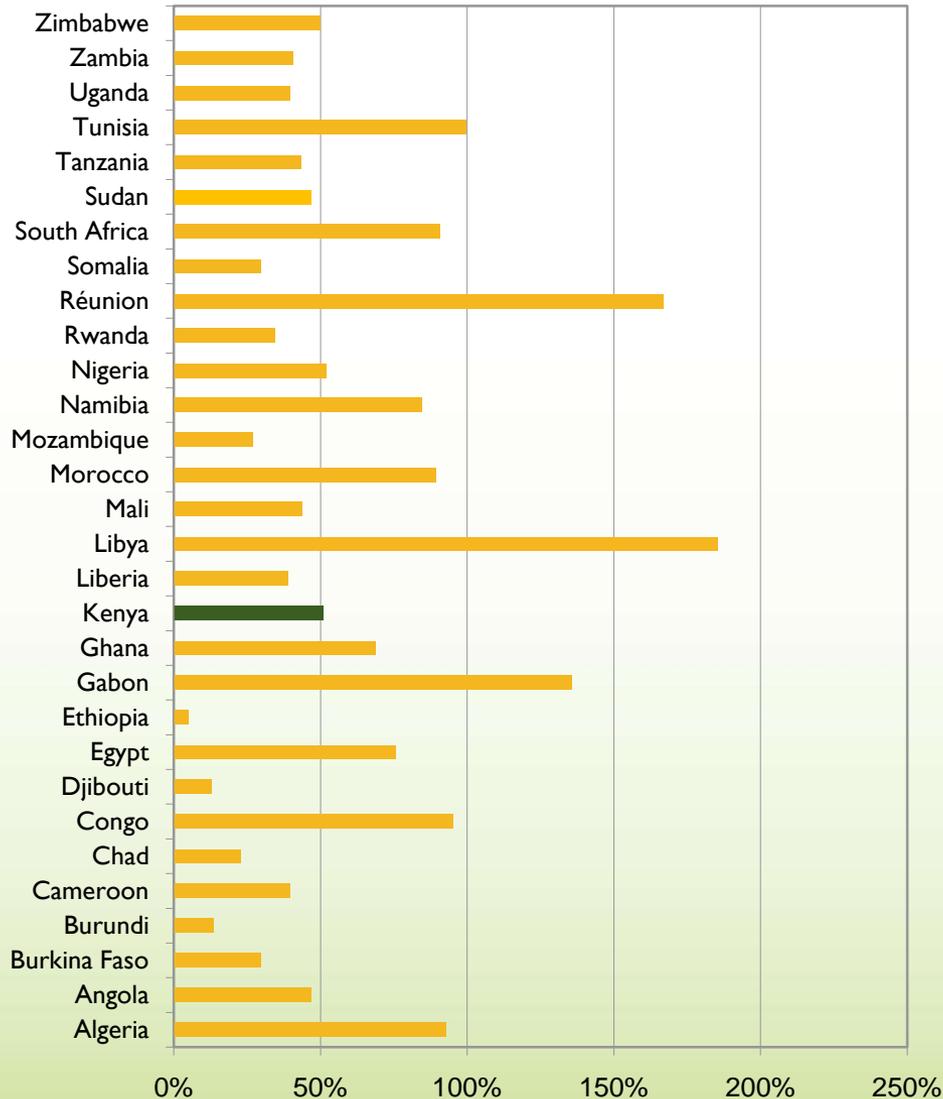
Net  
Income

EPS

1. Mobile Termination Rates: Reduced by 50% to Kshs. 2.21.
  - Has led to aggressive reduction in pricing
  - However, Interconnect revenues contribute to <5% of total revenues
2. Kenya Information & Communications Regulations 2010
  - Aligned to international best practice
3. Subscriber Identity Registration
  - Government is working on legislation on subscriber registration which will affect unregistered subscribers
4. Mobile Number Portability
  - Expected to commence in December 2010

# A Growing Market

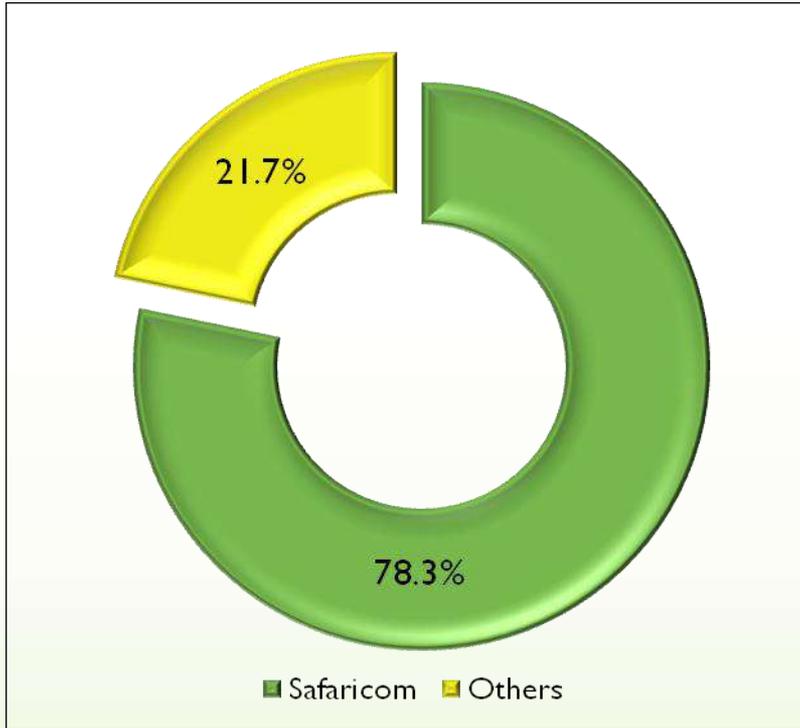
Mobile Penetration Across Africa (%) in September 2010



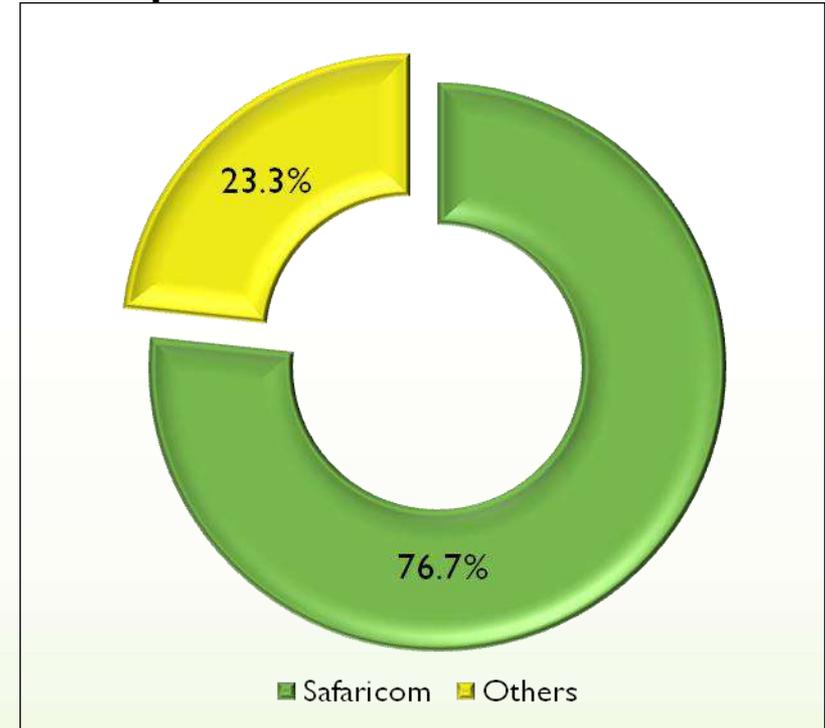
- Safaricom operates in the world's fastest growing mobile market with a diversity of consumer needs
- SIM penetration in Kenya > 50% as at 30<sup>th</sup> September 2010
- Data penetration still below 10%
- With declining Voice ARPUs, focus is now on Data
- Value added services and Data products deemed to be the game changers

# 7 The Market Leader

March 2010



September 2010



Source: CCK

- The No.1 Mobile Service provider in Kenya with the largest and most advanced network coverage
- 15.2% increase in number of customers to 16.71 million with 0.92 million net additions between April-September 2010

# Towards Total Communication

## Think Big

Think Safaricom Business



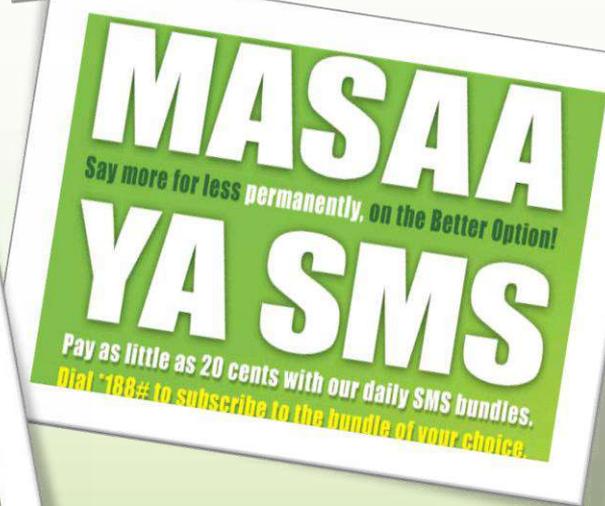
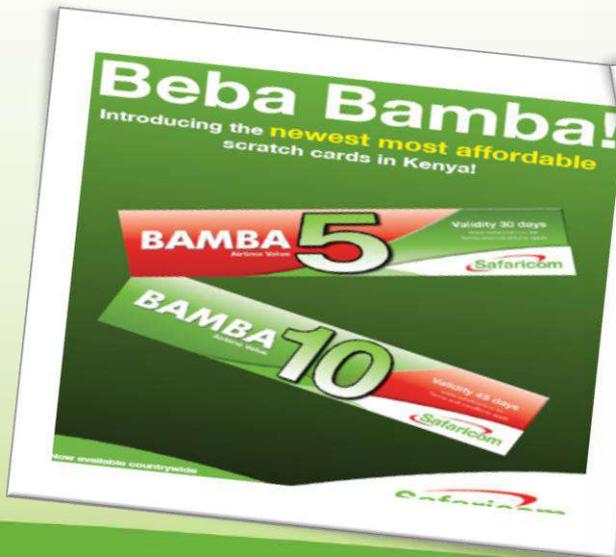
Safaricom has transitioned from being a pure voice player to a total communication provider.

- Voice
- Fixed Data – Wimax, Fibre Optic
- Mobile broadband
- Mobile Money transfer & Mobile-Banking
- Handsets, Laptops, Modems
- LTE

# Its not all about Voice

Through value added services and products we ensure customer satisfaction and retention

- M-PESA
- Bonga Points
- New generation SIM cards
- Evolving to 4G technology (under trial)
- Low cost recharge vouchers



# Data for all

## Aiding data penetration by

- Providing affordable data rates & bundles
- Aggressive selling of affordable data enabled devices
- Financing partnerships with financial institutions
- Promotions on data enabled devices

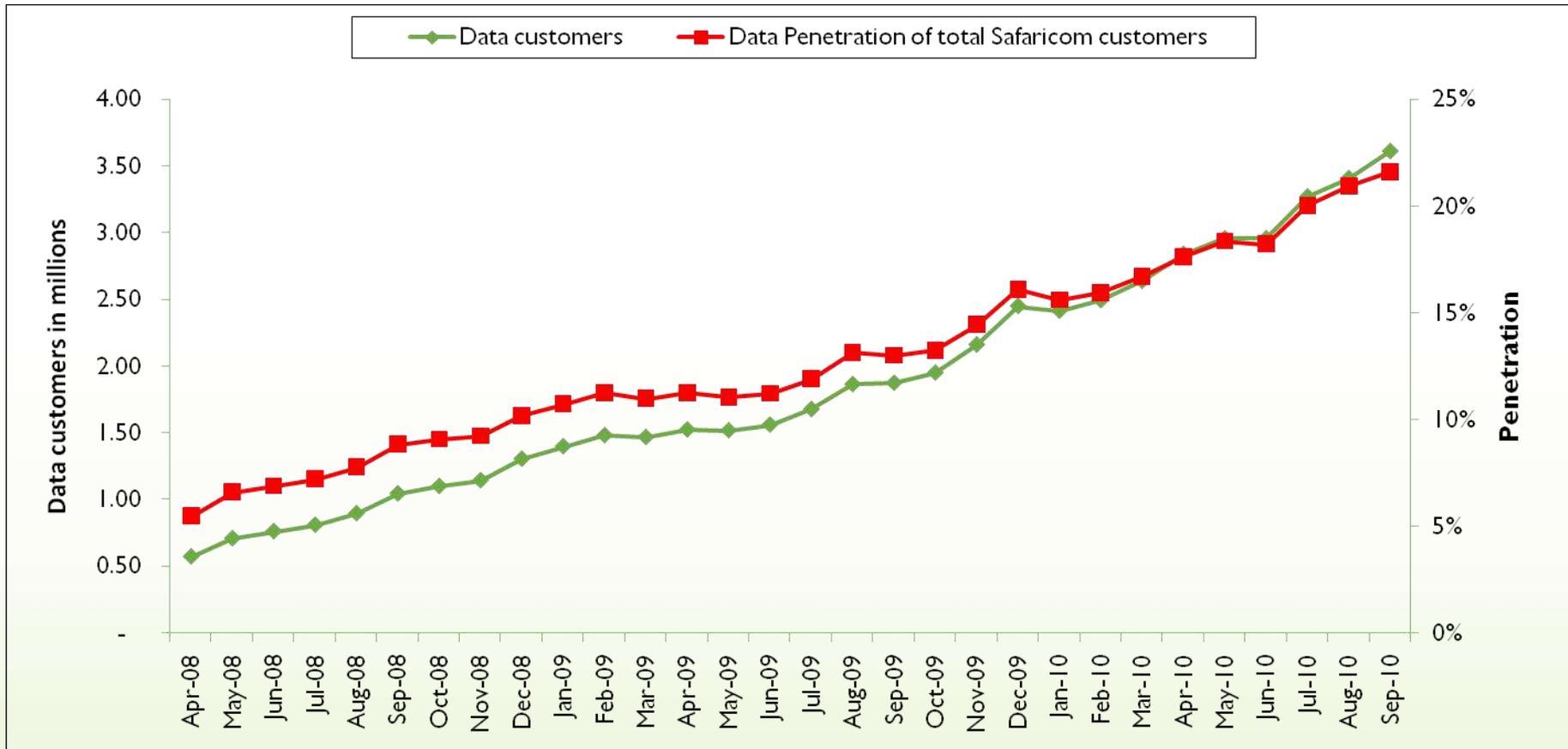
## Stimulate usage by

- Attractive promotions
- Continuous customer education on our data offering

## Tailored Data solutions

- Continued roll out of Wimax sites
- Business and residential data based communication solutions



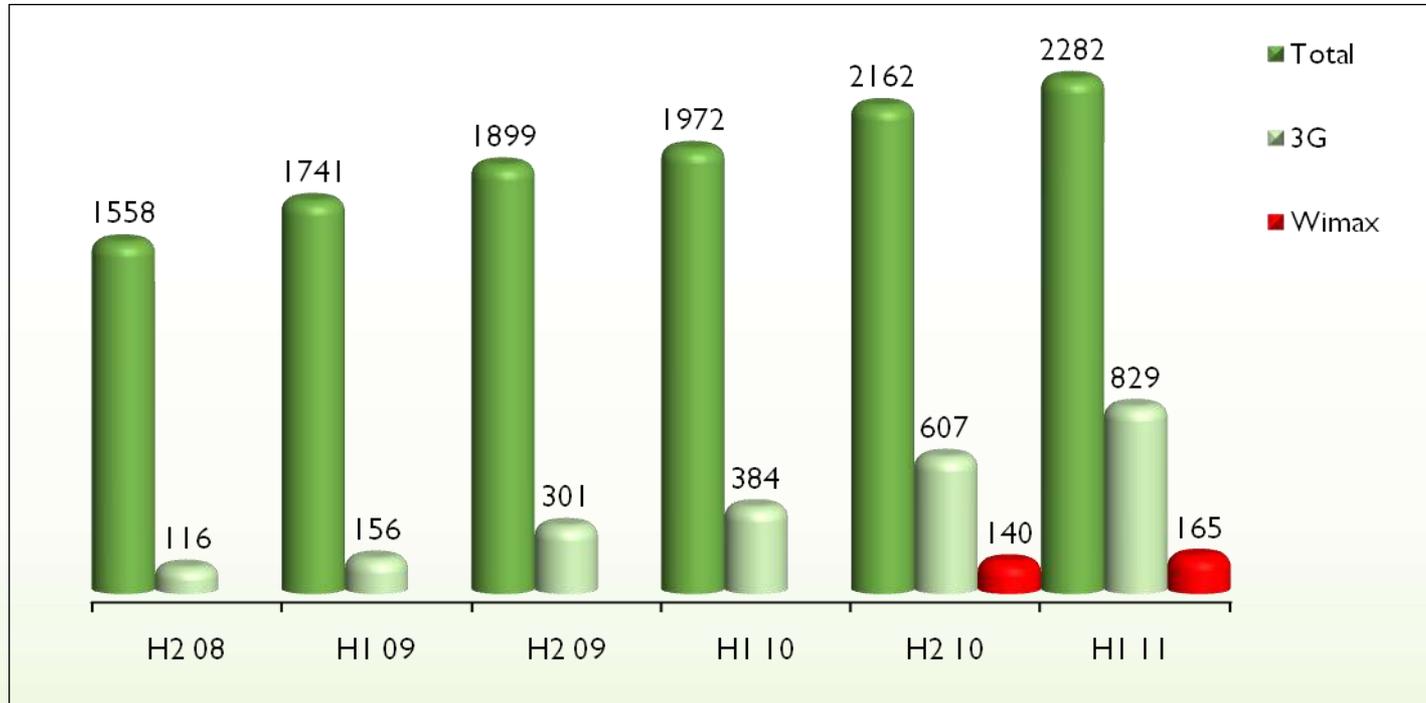


\* Penetration is based on Safaricom subscribers

- Data continues to gain momentum with 3.61 million users in Sept. 2010
- Safaricom effectively serves 9% of Kenya's population
- Data penetration now stands at 21.61% (based on Safaricom subscribers)
- Increase of data customers by 92% over previous period

# Capital Expenditure:-Expanding our Network

## Base Stations



Network growth from 1,972 sites in Sept 09, to 2,282 sites in Sept 10

Metropolitan towns in Kenya now covered by 3G network

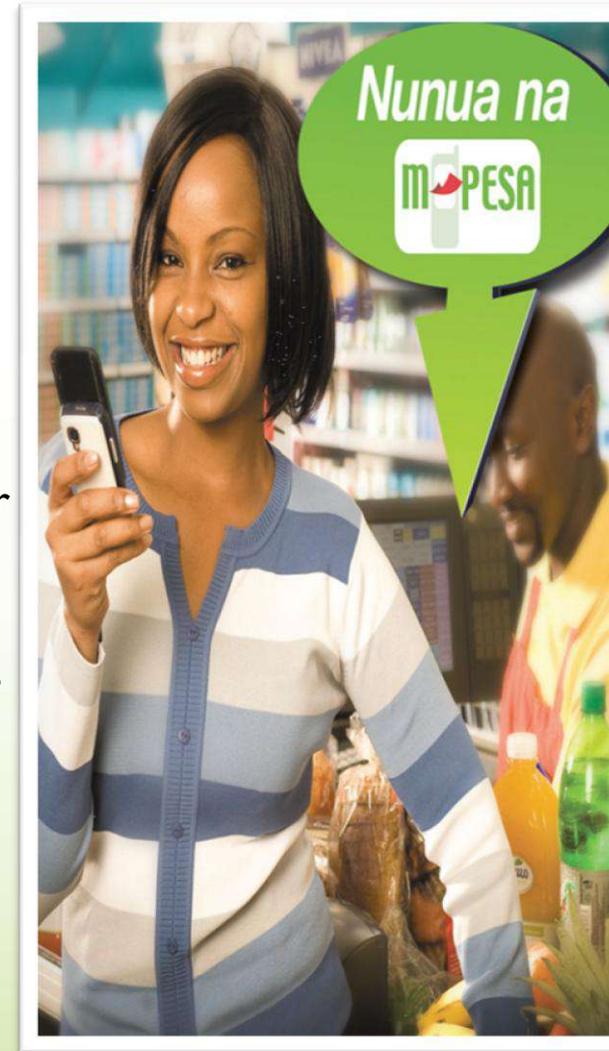
Technical trials of LTE technology ongoing

## 14 M-PESA: So much more

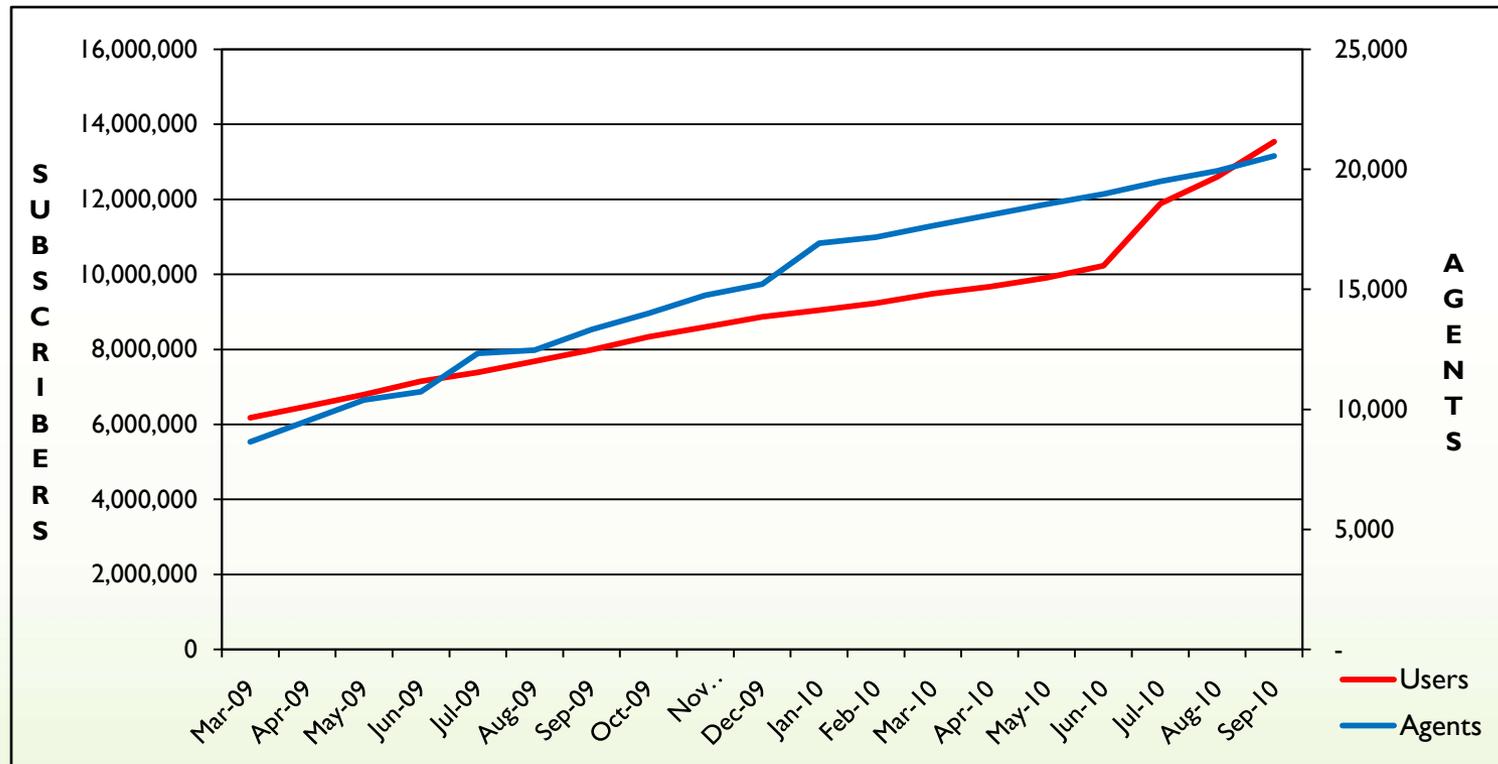


M-PESA is now used for

- Secure money transfer
- Airtime purchase
- Utility bill payments
- Bulk cash payments
- International money transfer
- ATM withdrawals
- Dividend payment
- Social/Charitable collections
- M-KESHO
- Purchase of goods



## M-PESA Customers/Agents



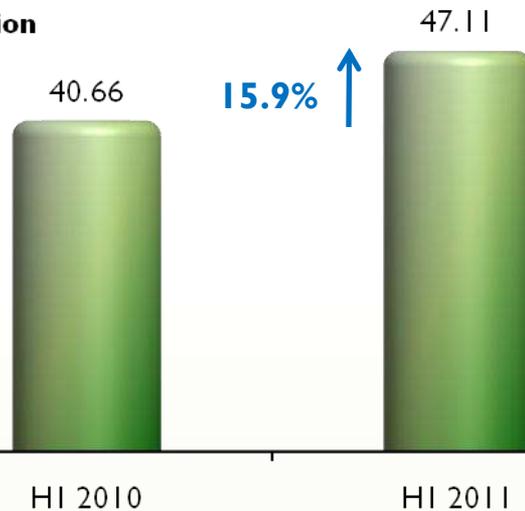
M-PESA continues to experience strong growth in users (13.5 million in Sept. 2010)

81% of our customers now registered for M-PESA

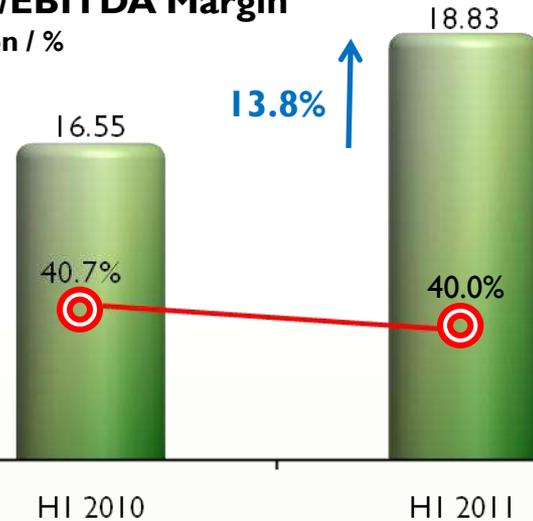
# FINANCIALS

# Strong Operational Performance

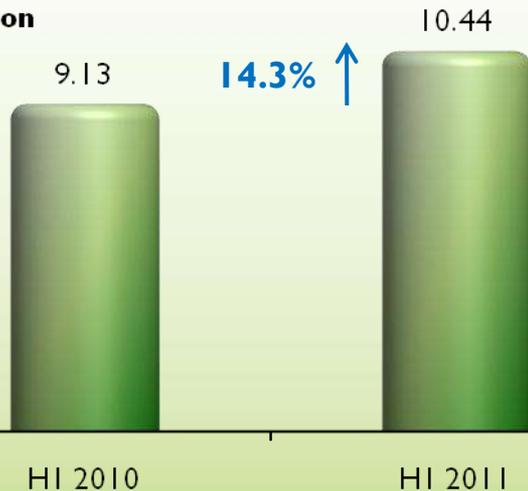
**Revenue**  
Kshs. Billion



**EBITDA/EBITDA Margin**  
Kshs. Billion / %



**Profit Before Tax**  
Kshs. Billion



**Net Income/ Margin**  
Kshs. Billion / %



# Strong Operational Performance

## Basic EPS

Kshs.

0.17

14.9% ↑

0.19

HI 2010

HI 2011

## Free Cashflow

Kshs. Billion

0.91

167% ↑

2.44

HI 2010

HI 2011

## Shareholder Funds

Kshs. Billion

53.78

15.8% ↑

62.26

HI 2010

HI 2011

## Gearing vs Net/EBITDA

Times

Net debt/EBITDA

Gearing

0.6

0.5

0.4

0.3

0.2

0.1

0

23%

0.464

HI 2010

20%

0.188

HI 2011

28%

26%

24%

22%

20%

18%

16%

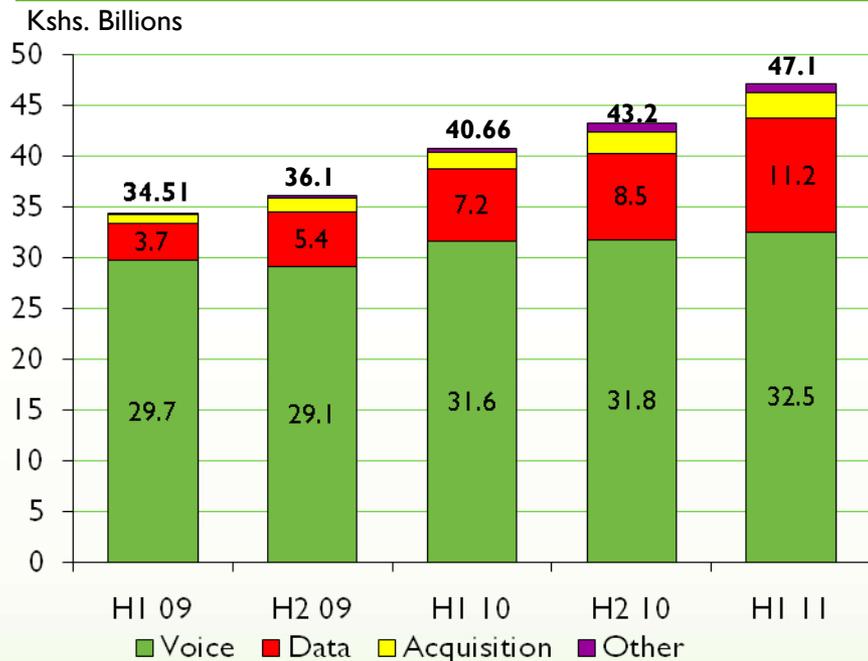
14%

12%

10%

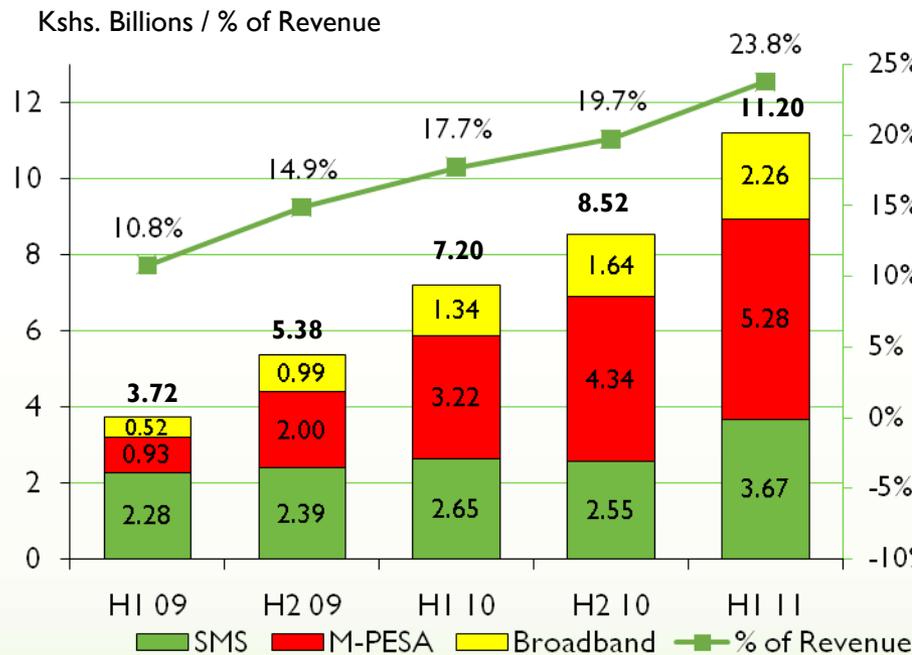
# KPIs: Strong Revenue Growth

## YoY Revenues Analysis



- Non-voice revenue increased by 71.1% contributing to 33.1% of total revenue
- Data revenue grew by 55.5% representing 23.8% of total revenue (17.7% Sept 09)
- Customer acquisition revenue increased by 67.6%

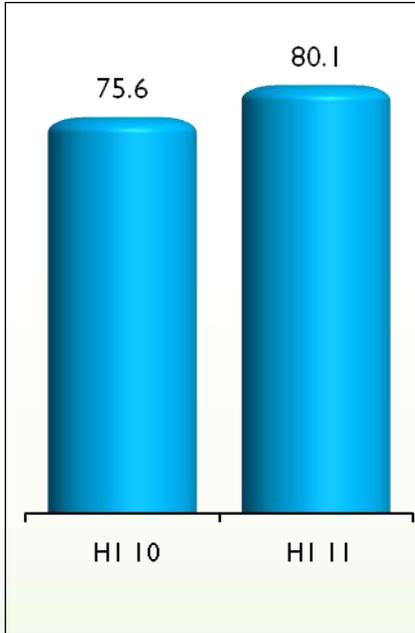
## Data Revenue Breakdown



- Broadband data services (68.5% increase)
- M-PESA (63.9% increase)

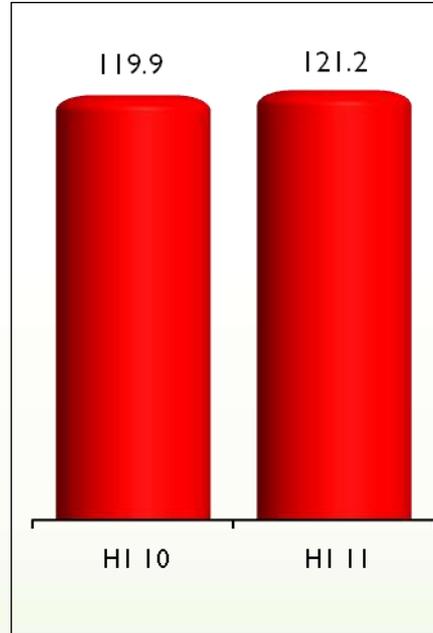
M-PESA

Kshs.



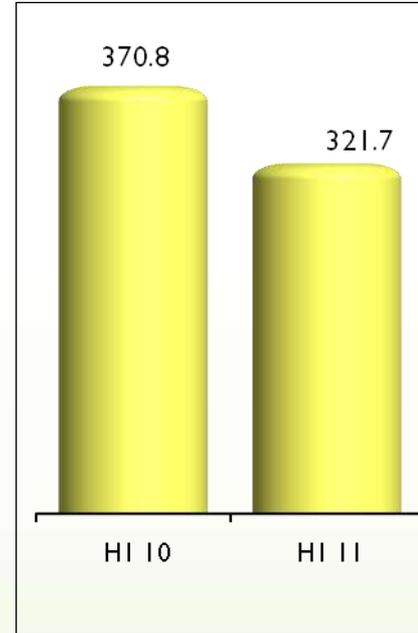
DATA

Kshs.



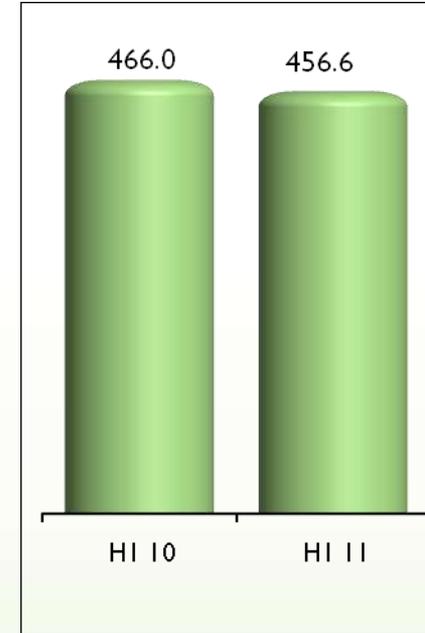
VOICE

Kshs.



Blended ARPU

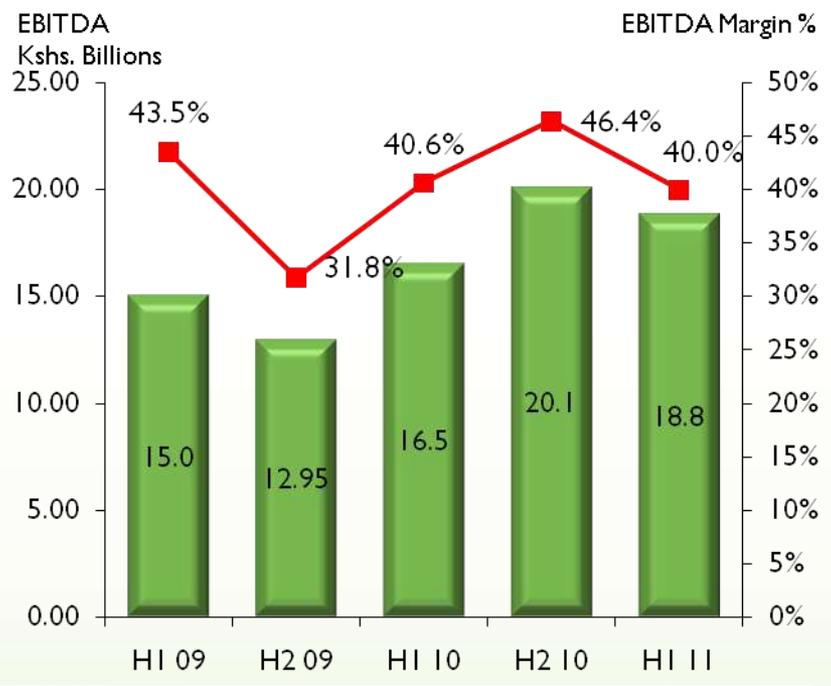
Kshs.



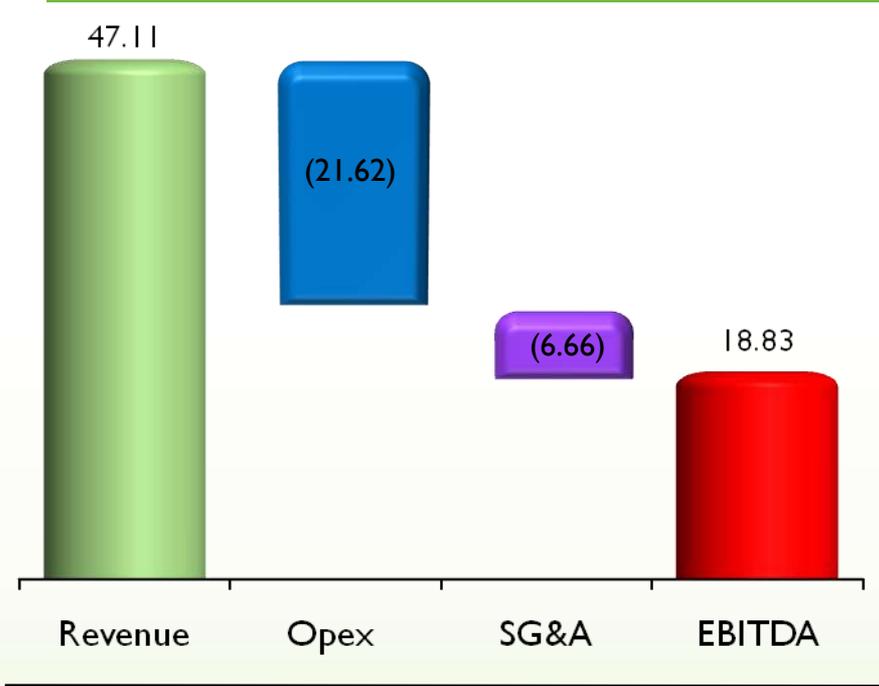
- Even with increase in M-PESA and Data customers, M-PESA ARPU and Data ARPU have increased by 6% and 1.1% respectively
- Voice ARPU declined as a result of tariff reduction and dilutive impact of new subscribers who tend to spend less

# KPIs: Expanding EBITDA & Margins

## YoY EBITDA



## Revenue/EBITDA Analysis



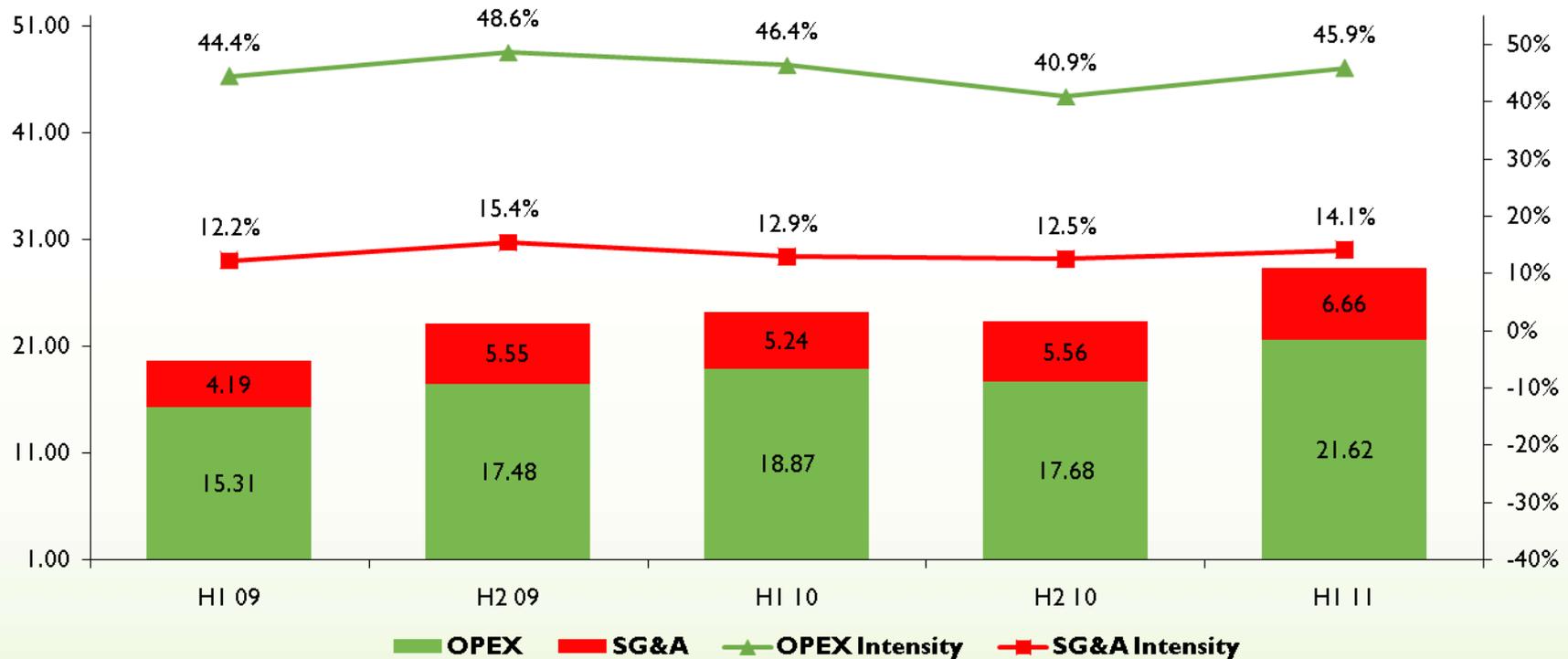
- Strong EBITDA growth of 13.8% to Kshs.18.83bn from Kshs.16.55bn in Sept. 2009 reflecting an EBITDA margin of 40%

- OPEX and SG&A costs grew by 17.3%

# Stable Cost Structure: OPEX & SG&A

## OPEX & SG&A Breakdown

Kshs. Billions

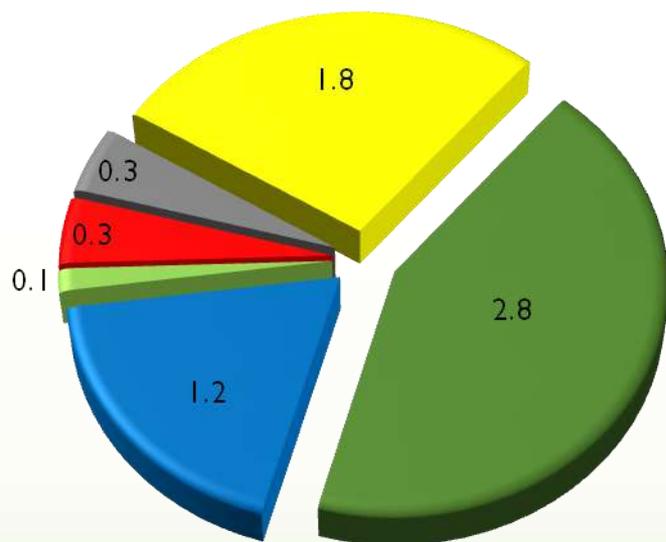


- 14.6% increase in OPEX
- Increased Commissions and Acquisition costs by 14.2 %
- Network costs increased by 2.8%
- 27.2% increase in SG&A
- Increased Payroll and personnel costs by 23.7%
- Increased Marketing costs by 49.7%
- Retail shops increased from 25 to 31 within the same period

# Capital Expenditure:-Investing for the Future

## CAPEX- HI 2010

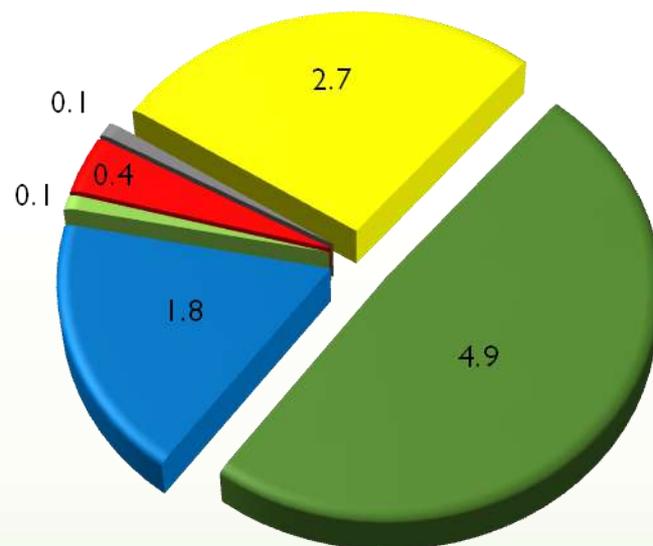
Total Capex- Kshs. 6.6 Bn



■ 2G ■ 3G ■ Wimax ■ Transmission ■ Core Network ■ Other

## CAPEX- HI 2011

Total Capex- Kshs. 10.0 Bn



■ 2G ■ 3G ■ Wimax ■ Transmission ■ Core Network ■ Other

- Capex intensity increased to 21.2% (16.2% in Sept. 2009)
- Gross Capex investment increased by 52% to Ksh. 10.01bn.
- Capital expenditure expected to continue at a high level in these key investment areas
  - Upgrade of existing network (Quality & Capacity)
  - Fixed data infrastructure
  - 3G Network equipment

# The Future

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# Safaricom: Well positioned in a Growing Sector

## Telecoms Industry in Emerging Markets

Data market opportunity

M-PESA

Sustained customer growth

Network expansion opportunity

Cashflow generation

## Safaricom

- Linked to 2 undersea cables
- Acquisitions & Strategic partnerships
- Innovative and affordable data offerings

- Increase in products offered
- Upgrade of platform

- Largest mobile operator
- Recognised and respected brand

- Aggressive roll-out of 3G network
- Continuing roll-out of Wimax sites

- Strong cashflow generation
- Strong balance sheet
- Low gearing

## Safaricom's Penetration

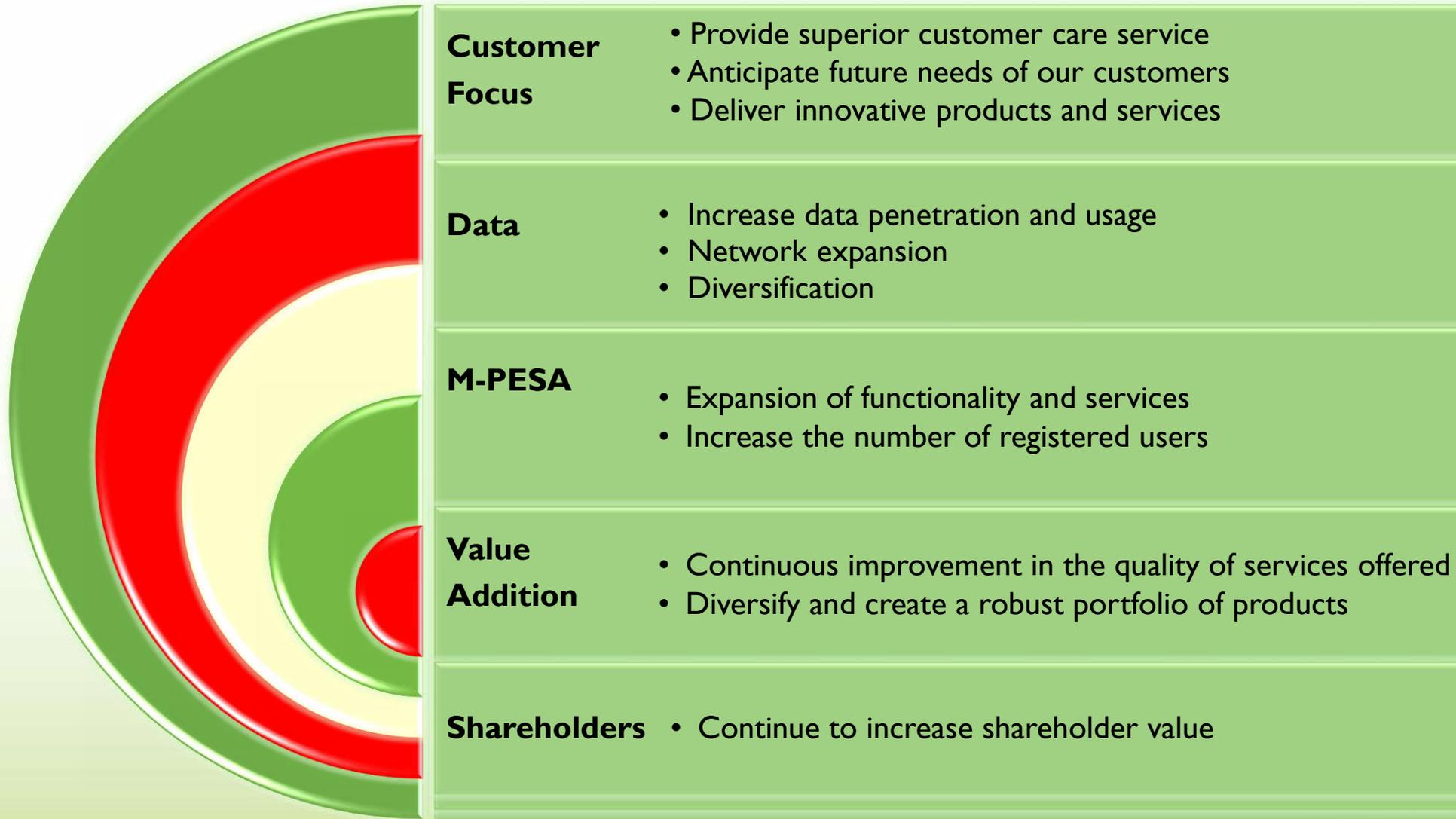
**9.33%** of population

**34.97%** of population

**43.26%** of population

**Largest Kenyan Tax payer**

# Our Future:- Still Number 1





The telecoms industry in Kenya is ever growing; presenting enormous opportunities for expansion and innovation

Safaricom is well placed to capitalize on these opportunities

We are **Number 1** and we shall continue to be **Number 1**

*Niko na* **Safaricom**

# Q & A

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**THANK YOU**

*Niko na* **Safaricom**