



Consolidate Fixed & Mobile Data Growth

Expansion of M-PESA services

Sustain Voice Revenue

Data growth through infrastructural investment

Increase Wimax Coverage & Product innovation

Increase M-PESA Penetration

Increase product offering under M-PESA

Stimulate voice revenue growth through Dynamic tariffs

Maintain # I position in market



#### Delivering on Strategy

Growth in Revenues and Profit

We have achieved

Increased penetration of innovative products

Maintained No. I Market Position

through well aligned actions

Increased focus on Data and M-PESA services to fuel Revenue growth

Investment in Infrastructure to support the quality & capacity of our Network and Services

Strengthening our brand presence and consistently customer focused

operating in a highly competitive market

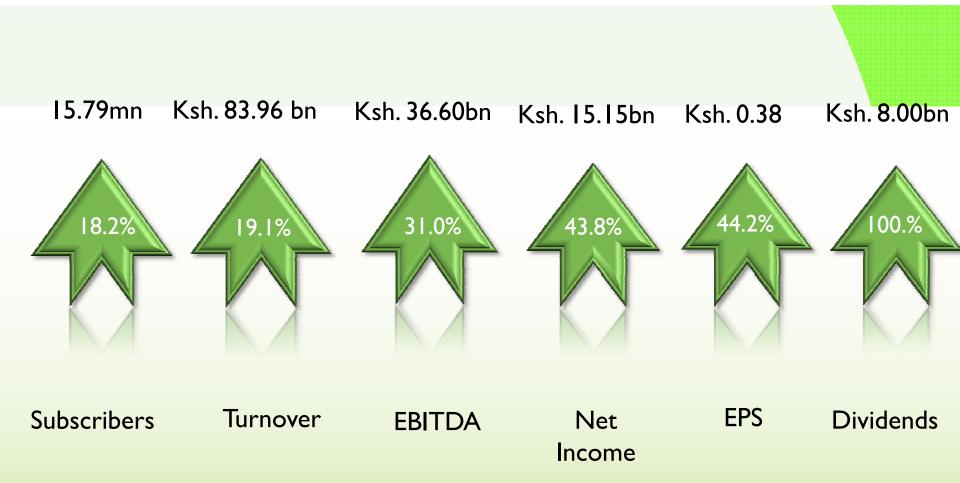
Aggressive competition coupled with declining disposable incomes

Increasing regulatory activity

Economy still in recovery



### Performance Highlights





#### **OPERATING ENVIRONMENT**

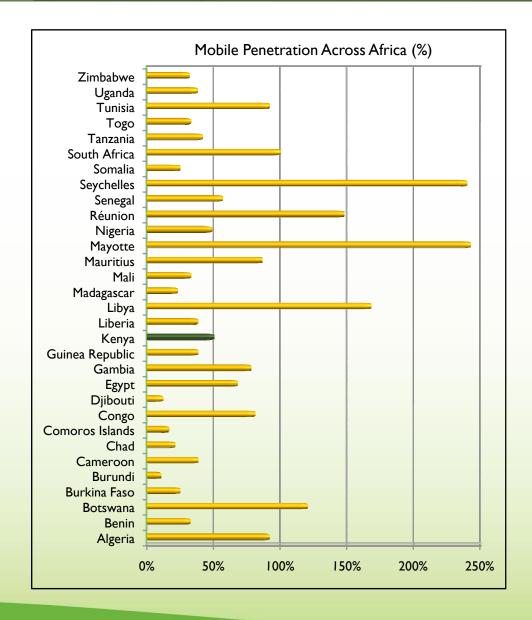


## Regulatory Environment

- Universal Service Fund
- Service & Mobile Number portability
- Subscriber Identity Registration
- Kenya Information & Communications Regulations 2010
- Termination Rates



### Market Dynamics



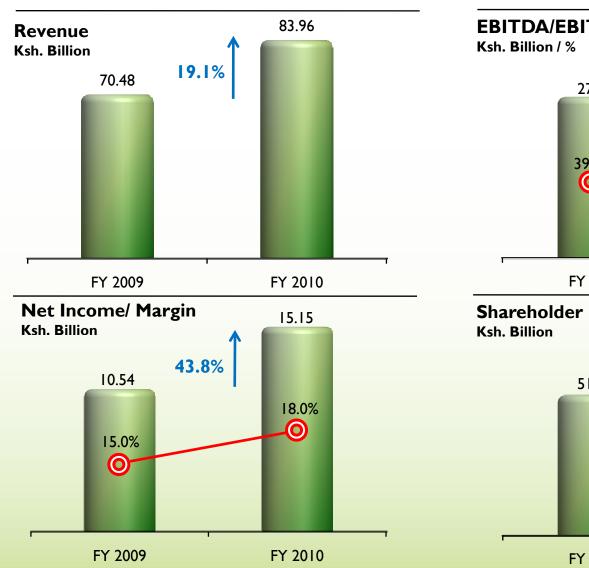
- Sub-Saharan Africa still the fastest growing mobile market in the world
- Mobile penetration in Kenya at 50 % as at 31<sup>st</sup> March 2010;
- Data penetration still below 10%
- Focus on expansion into the Data segment as operators tap into the 3G networks and under-sea data cables
- Declining Voice ARPU



### **COMPANY PERFORMANCE**

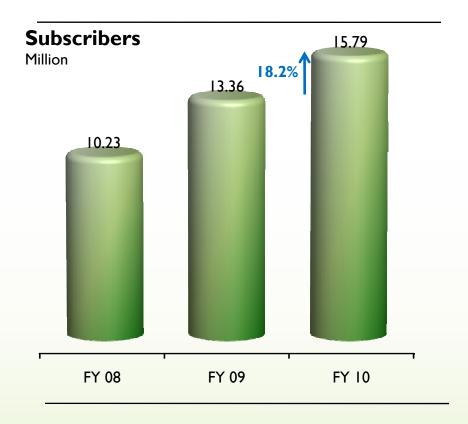


### Strong Operational Performance

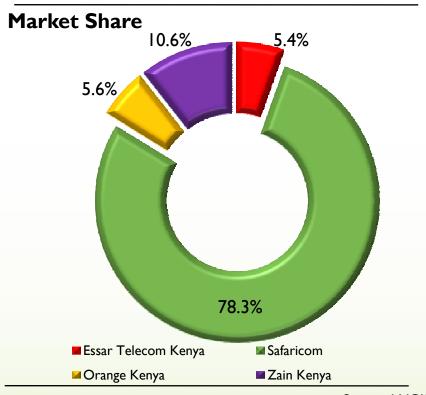




### Maintained Market leadership



15.79 million subscribers by March 2010 representing an increase of 2.43 million new subscribers within the financial year



Source:WCIS

Market leader with 78.3% of customer market share (79.1% in March '09)

Revenue market share rose by 1.3% to 84.3%



### Staying Ahead

Through cutting-edge products and services we ensure customer satisfaction and retention

- M-PESA
- Bonga Points
- Dynamic tariffs with low calling rates
- 3G network platform

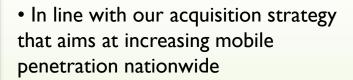




### Aggressive push on Acquisition products



- Aggressive selling of handsets, laptops modems and other accessories
- Acquisition revenues increased by 58.5% to Ksh. 3.66 bn (Ksh.2.31 bn in March'09)





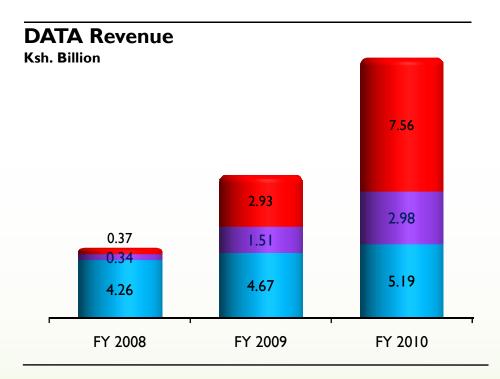


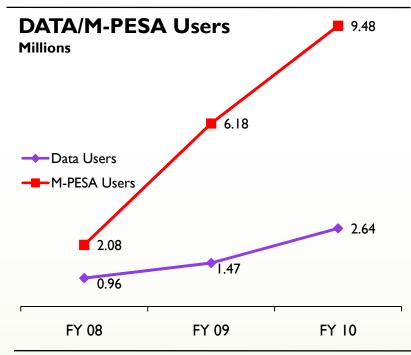






### Growth propelled by DATA & M-PESA





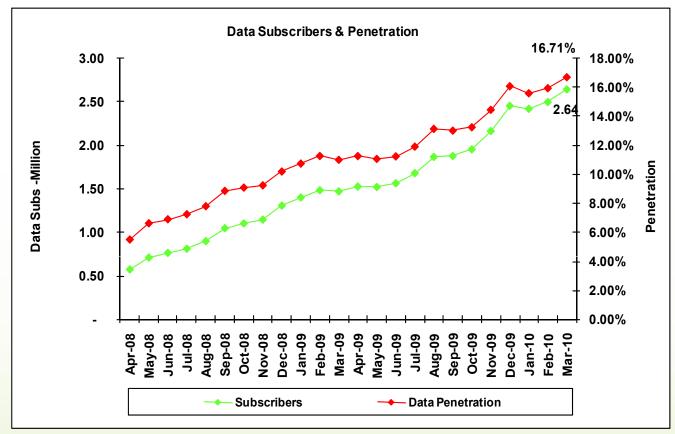
Data revenue increased by 72.8% representing 18.7% of revenue (12.9 % in March 09) driven by the combined effect of

- M-PESA up 158.1% (9.0% of revenue)
- Data up 97.7% (3.6% of revenue)
- SMS up 11.3% (6.2% of revenue)

Strong growth in the number of Data users (79.6%) and M-PESA users (53.4%)



#### **DATA** Penetration



\* Penetration is based on Safaricom subscribers

Driving growth in mobile data through mass market penetration

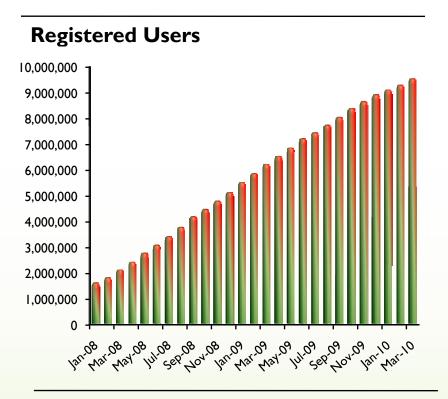
- Financed laptop acquisitions
- Low priced modems, routers and laptops
- Business product packages
  - Promotional activities





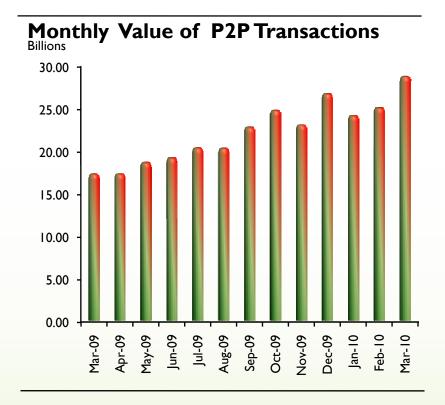


### M-PESA: Continued growth and performance



The M-PESA customer base continues to grow with 9.48 Million users as at March 2010

The M-PESA agent base is also expanding with 17,652 agents across the country

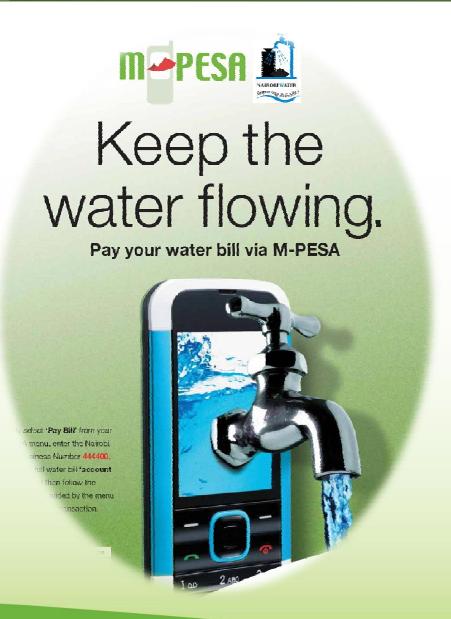


Person-to-Person transactions for March 2010 stood at Ksh. 28.59 Billion

Cumulative value of transactions from inception was Ksh. 405.52 billion as at end of period



## M-PESA: Much more than money transfer



#### M-PESA is now used for

- Airtime purchase
- Utility bill payments
- Bulk cash payments e.g salary payments
- International money transfer
- ATM withdrawals
- Dividend payment
- Social/Charitable collections
- Banking



#### Safaricom Business: Total Communications Solutions

# **Think Further**

Think about nationwide broadband coverage. Think about what you can achieve from wherever it is that you wish to achieve it. Think about the Think Safaricom Business business when the world is in your hands.





**Business Data** 



**Business Value Added Services** 

Going beyond connectivity to providing total communication service solutions.



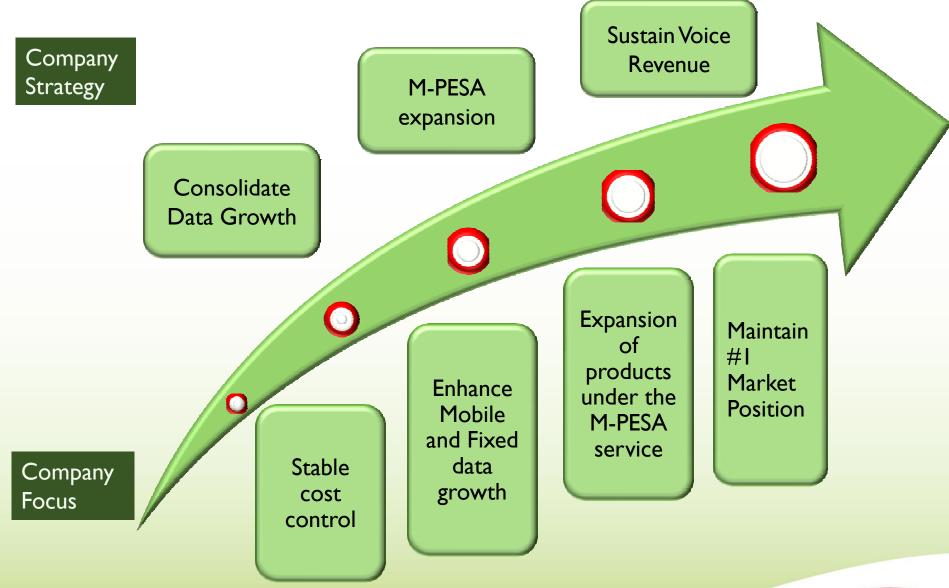
**Business Voice** 



**Business Messaging Service** 



### Our Future: Building on our Strengths





### **FINANCIALS**

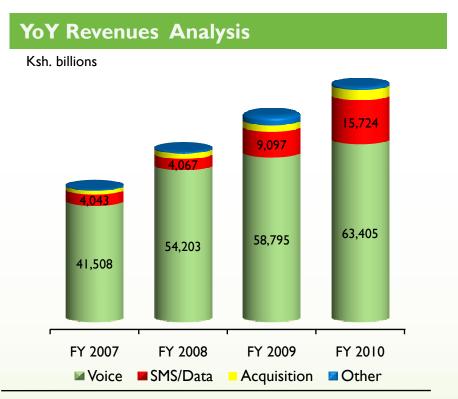


## Key Financials: FY2010 Summary

Ksh. Billion	Mar-10	Mar-09	% CHANGE
Revenue	83.961	70.480	19.1%
EBITDA	36.603	27.951	31.0%
EBITDA Margin	43.6%	39.7%	
Operating Profit	22.611	16.175	39.8%
Profit Before Tax	20.967	15.304	37.0%
Net Income	15.148	10.537	43.8%
Key KPIs			
Basic EPS	0.38	0.27	44.2%
Dividend	8.000	4.000	100.0%
Shareholder Funds	62541	51253	22.0%
Free cashflow	6,090	(1,053)	678.3%
Gearing (Gross Borrowing)	24%	19%	
Net debt/EBITDA(times)	0.16	0.25	

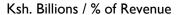


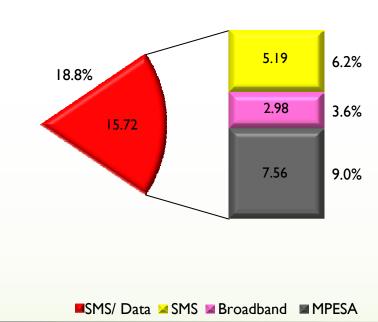
#### KPIs: Continued Revenue Growth



- Data revenue continues to grow by 72.8% representing 18.7% of revenue (12.9% Mar 09)
- Acquisition (58.5% increase)

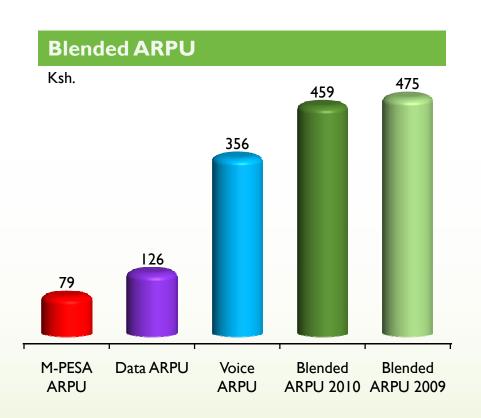
#### **Data Revenue Breakdown**





- Broadband data services (97.7% increase)
- M-PESA (158.1% increase)

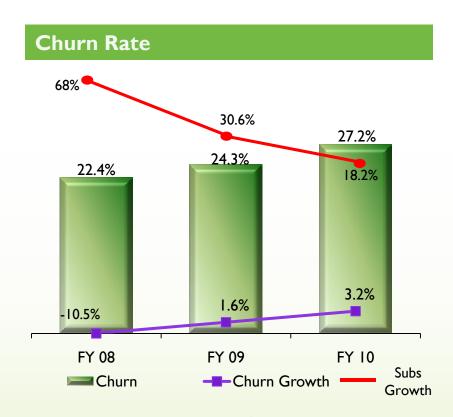




Blended ARPU declined 3.4% to Ksh. 458.5 due to

- Increased penetration into rural areas
- Lower disposable incomes coupled
- Lower average tariffs

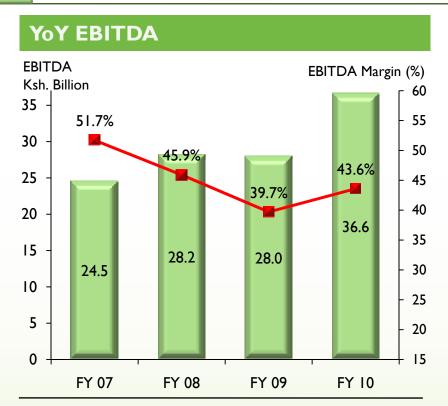
Offset by increased contribution from Data

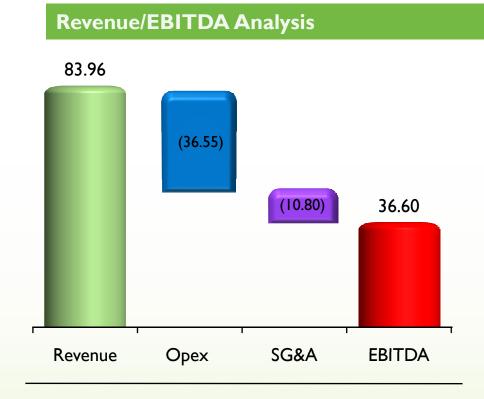


- Churn rate of 27.2% that is lower in comparison to the prepay industry average
- Continued positive impact of M-PESA and Bonga Loyalty Scheme



## KPIs: Expanding EBITDA & Margins

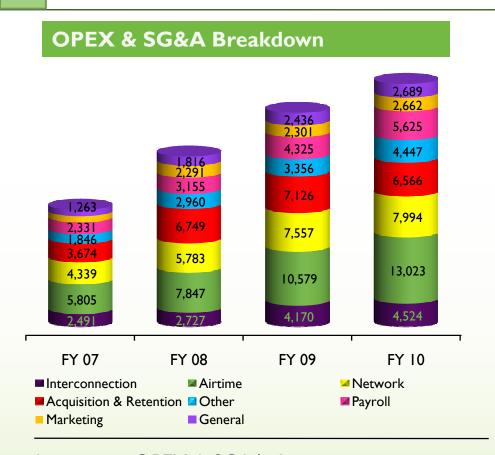




- Strong EBITDA growth of 31% to Ksh 36.60bn from Ksh 27.95bn in March 2009 reflecting a higher EBITDA margin of 43.6%
- OPEX and SG&A cost grew by 11.4% compared to a 19.1% growth in Revenue

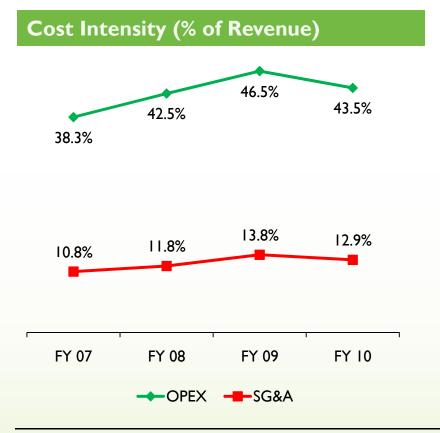


#### Stable Cost Structure: OPEX & SG&A



#### Increase in OPEX & SG&A due to

- Increased Commissions by 23.15%
- Increase Acquisition costs by 27%
- Increased Payroll and personnel cost by 30.1%
- Increased Marketing costs by 15.7%

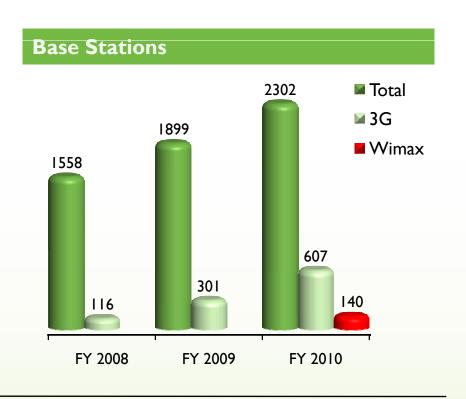


#### Key Savings in

- Network Cost
- General and Administrative costs



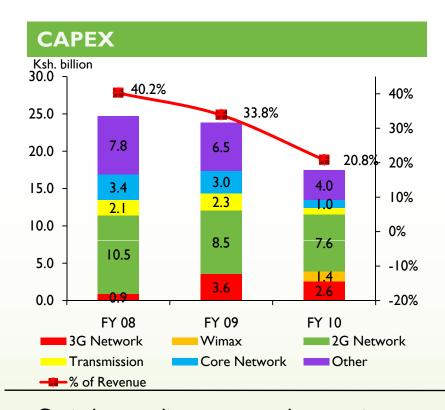
### Capital Expenditure:-Investing for the Future



Network growth from 1,899 sites to 2,302 sites

Reduction in Capex, for the period by 24.3% to Ksh. 17.43bn.

Outstanding capital commitments of Ksh. 6.1bn



Capital expenditure expected to continue at a high level in these key investment areas

- Fixed data infrastructure
- 3G Network equipment
- Upgrade of existing 2G equipment (Quality & Capacity)



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