# **Safaricom PLC** Hy2019 Results Presentation 2<sup>nd</sup> November 2018



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Following the modified retrospective adoption of IFRS 15 - Revenue from Contracts with Customers on 1 April 2018, the Group's results for the six months ended 30 September 2018 are on an IFRS 15 basis, whereas the results for the six months ended 30 September 2017 are (as previously reported) on an IAS 18 basis. To ensure appropriate disclosure during the period of transition onto IFRS 15, numbers for the six months ended 30 September 2018 have been disclosed on both an IFRS 15 and IAS 18 basis.





# Sustained investment in a tough environment

#### Headwinds:

- Regulatory risks
- Mobile tariffs competition
- Increased taxes

## **Tailwinds**:

- 2018 GDP forecast at 5.8%\*
- Low inflation, 4.5% as at September 2018\*\*
- Political stability

## What we have delivered:

- Solid growth
- products

\* Source: The National Treasury \*\* Source: Central Bank of Kenya

• Sustained network investments

• Increased penetration of innovative

• Sustained contribution to the society



# People Purpose

**Creating value** 

#### Customers

 Over 96% 2G coverage More than 162k M-PESA Agents
460k+ customers enrolled on voice biometric service

#### Employment

50% of employees and 32% of senior management are women
1.7% are differently-abled

## Community

- 200k+ people economically empowered 15k+ jobs created
- 2.8m+ students on Shupavu291
- M-PESA Foundation Academy 100 scholarships
- M-Tiba 1.2m+ healthcare visits
- Free medical camps 1m+ beneficiaries

#### Shareholders

- FY18 dividend KShs 44.1 Bn
- HY19 Capex investment KShs 17.0 Bn

#### **SDGs**

**Contribution to** 

Kenya's GDP

• Integration of 9 sustainable goals





# Connecting

People to people, knowledge and opportunities

05

#### **Enablers**

Cloud



# M-PESA

Expanding into new horizons

#### Domestic

- M-PESA overdraft
- CVM and machine learning
- Enterprise payments



#### Global

- From remittances to payments
- 500k+ partner agents worldwide

#### Regional

 Exploring regional opportunities



# **Digifarm** Enabling farmers

\* Source: Food and Agriculture Organisation of the United Nations



#### Knowledge

Quality & Affordable input

## Market Size

Value of agriculture transactions - 2.5Tn

Agriculture 26% of Kenya's GDP\*

20m farmers

#### Market Opportunities

**Credit & Insurance** 





# Masoko

08

#### E-commerce: connecting sellers and buyers



#### **Conceptualization**, **Building and testing**

- Stable platform
- Simplified customer journey
- Improved check out
- Identifying and growing quality vendors

#### **Scale and grow**

#### Challenge

Logistics

#### Solutions

- 160k agent pick up points
- Multiple delivery partners
- Upgraded seller centre

#### Leveraging the opportunities

- Trusted payment platform
- Big data opportunity
- Underpenetrated e-commerce market
- Reliable data services







# Reflecting on our Journey Listening to our customers

"Nawe Kila Wakati." - Always with you

Giving customers more control on:

- Choice of data speed
- Premium rate services

Driving affordability through:

- More-for-more bundles
- Data freeze & rollover





10

Sustained momentum on EPS growth, investment and free cash flow

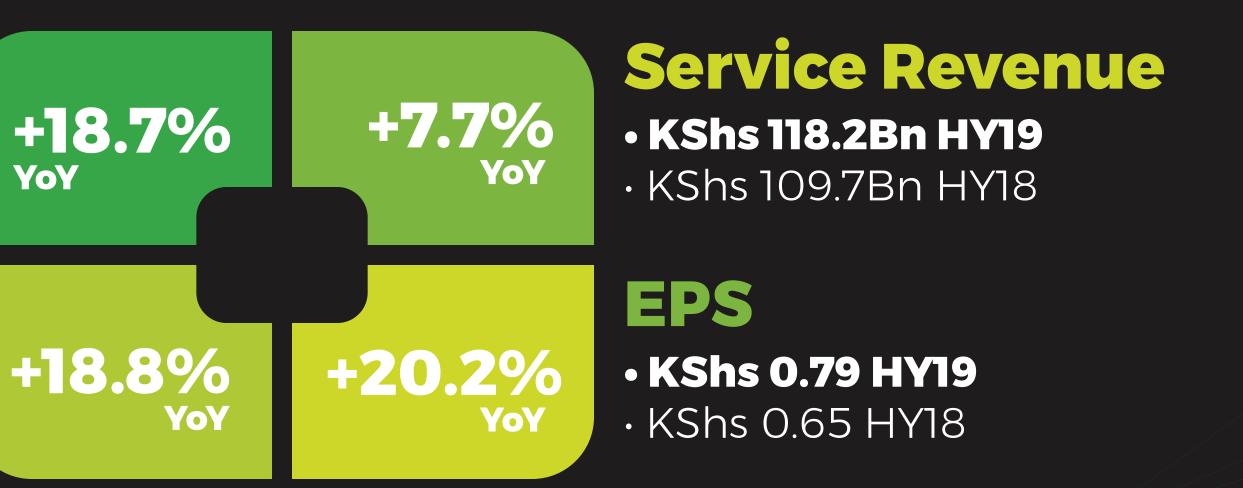
#### • KShs 44.6Bn HY19 · KShs 37.5Bn HY18

EBIT

YoY

# **Free Cashflow**

• KShs 38.5Bn HY19 KShs 32.4Bn HY18







# The numbers

\*Following the modified retrospective adoption of IFRS 15 - Revenue from Contracts with Customers on 1 April 2018, the Group's results for the six months ended 30 September 2018 are on an IFRS 15 basis, whereas the results for the six months ended 30 September 2017 are (as previously reported) on an IAS 18 basis. To ensure appropriate disclosure during the period of transition onto IFRS 15, numbers for the six months ended 30 September 2018 have been disclosed on both an IFRS 15 and IAS 18 basis.







# **HY19 Service** Revenue

#### Growth supported by M-PESA



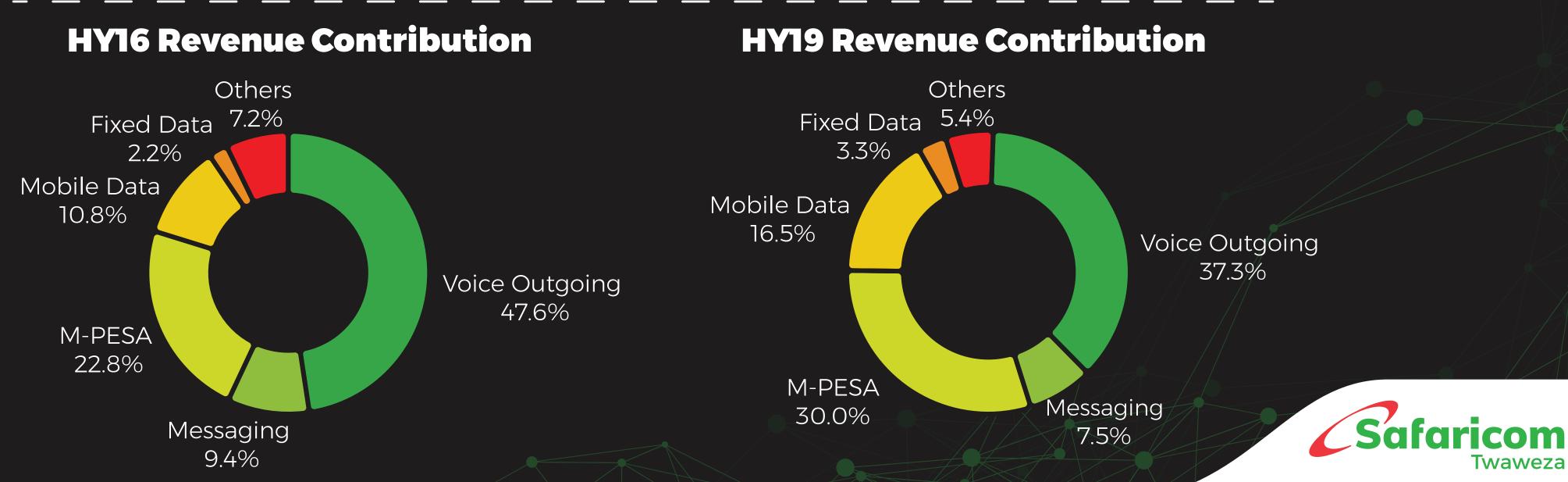
#### **M-PESA** +5.0ppts

· +18.2% (YoY)

#### **Mobile Data** +1.7ppts

· +10.8% (YoY)

**Others:** voice, messaging and other service revenue



# +7.7% YoY

#### **Fixed Data** +0.6ppts

· +21.0% (YoY)

Others +0.4ppts

· +0.7% (YoY)







# Expanding penetration across multiple use cases

# **21.0m**

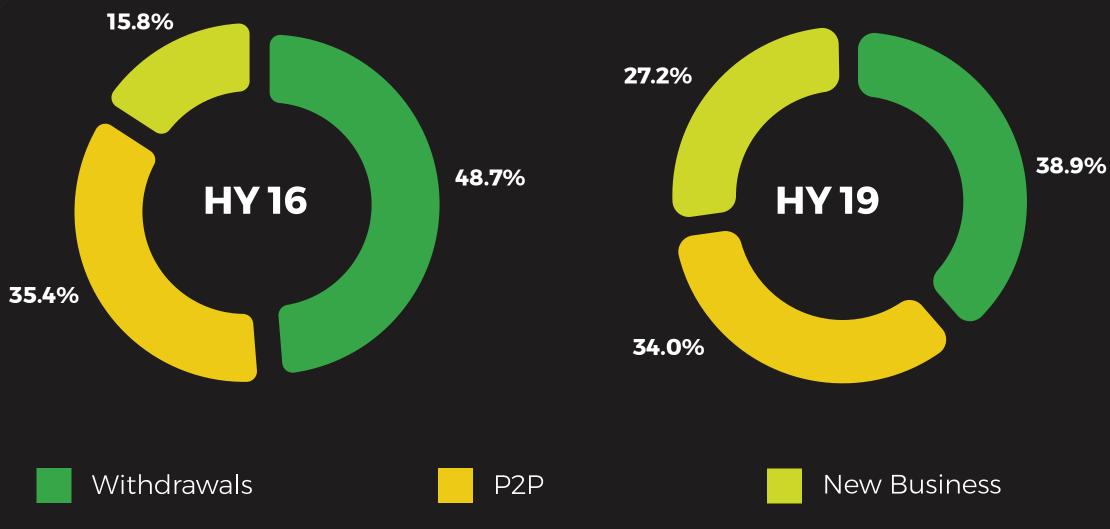
# 12 Txns

30 day active M-PESA customers, **8.8%** YoY growth Per customer per month. **14.8%** YoY growth

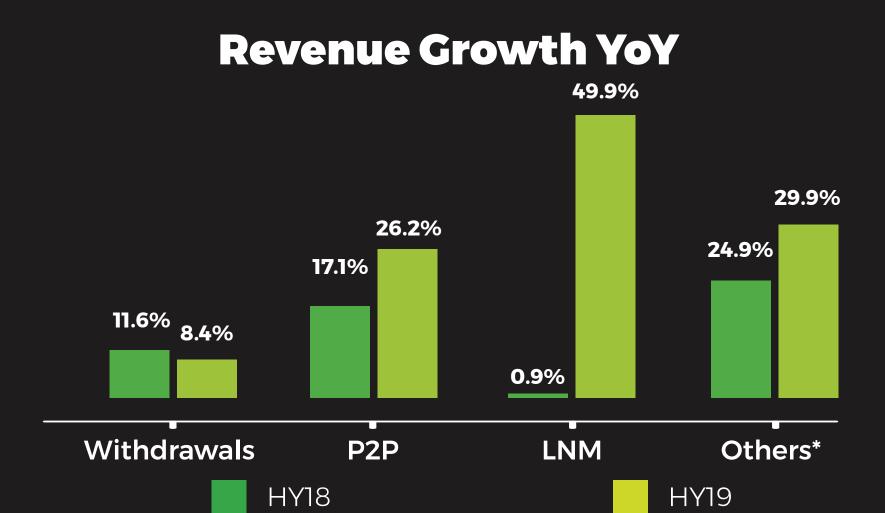


10.2% YoY growth to KShs **284** 

#### **M-PESA Revenue Contribution**



\*B2C, C2B, B2B, IMT, M-Shwari, KCB M-PESA,



#### **Traditional Business**

#### Withdrawal **P2P** Revenue +8.4% YoY Revenue +26.2% YoY Transaction value +6.8% YoY Transaction value +28.0% YoY Transaction volume +11.9% YoY Transaction volume +55.1% YoY 162k+ active agents +9.9% YoY Portfolio Growth **New Business Future Opportunities** LNM Revenue +49.9% YoY User experience leadership: API, QR, 109k+ Active LNM merchants +42.1% APP YoY New consumer and business lending C2B revenue +26.3% YoY propositions B2C revenue +21.0% YoY Enterprise payments IMT revenue +68.2% YoY **Global and regional expansion**

#### **New Business**





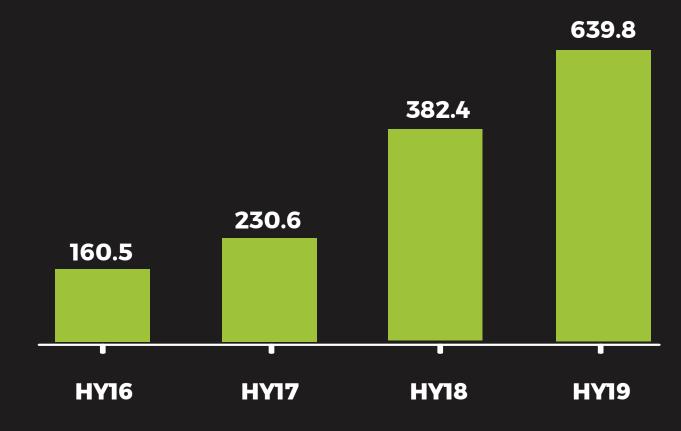
# **Mobile Data** Revenue

Increased usage, drive to increase penetration



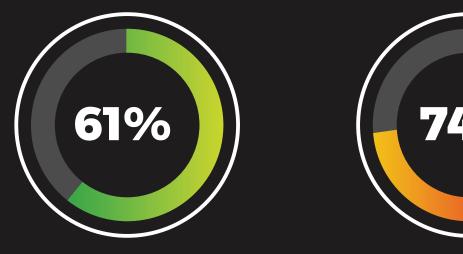
70% of the data capable phones have usage below 100MBs

#### Usage in MB per user

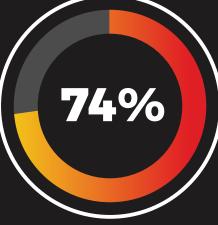


#### **Revenue (KShs Bn)**

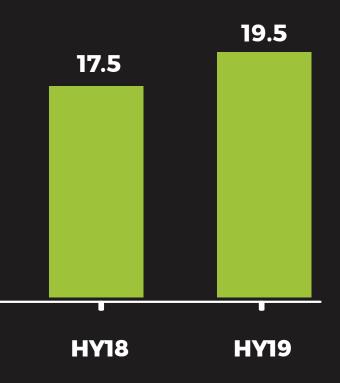




HY16 in bundle data revenue



HY19 in bundle data revenue



## 17.6m

mobile data customers. ARPU +7.9% to KShs 183 **4**X

growth in MBs per user to 640MBs from 160MBs in HY16.

- 2G coverage 96%
- 3G coverage 91% +5ppts YoY
- 4G coverage 53% +21ppts YoY
- Effective rate per MB reduced by 36% YoY





# **Fixed Data**

# Revenue

Connecting families Enabling businesses

> **Smart** Home: IoT, Surveillance & parental control

Content **Partnerships: Kwesé iflix and** Showmax

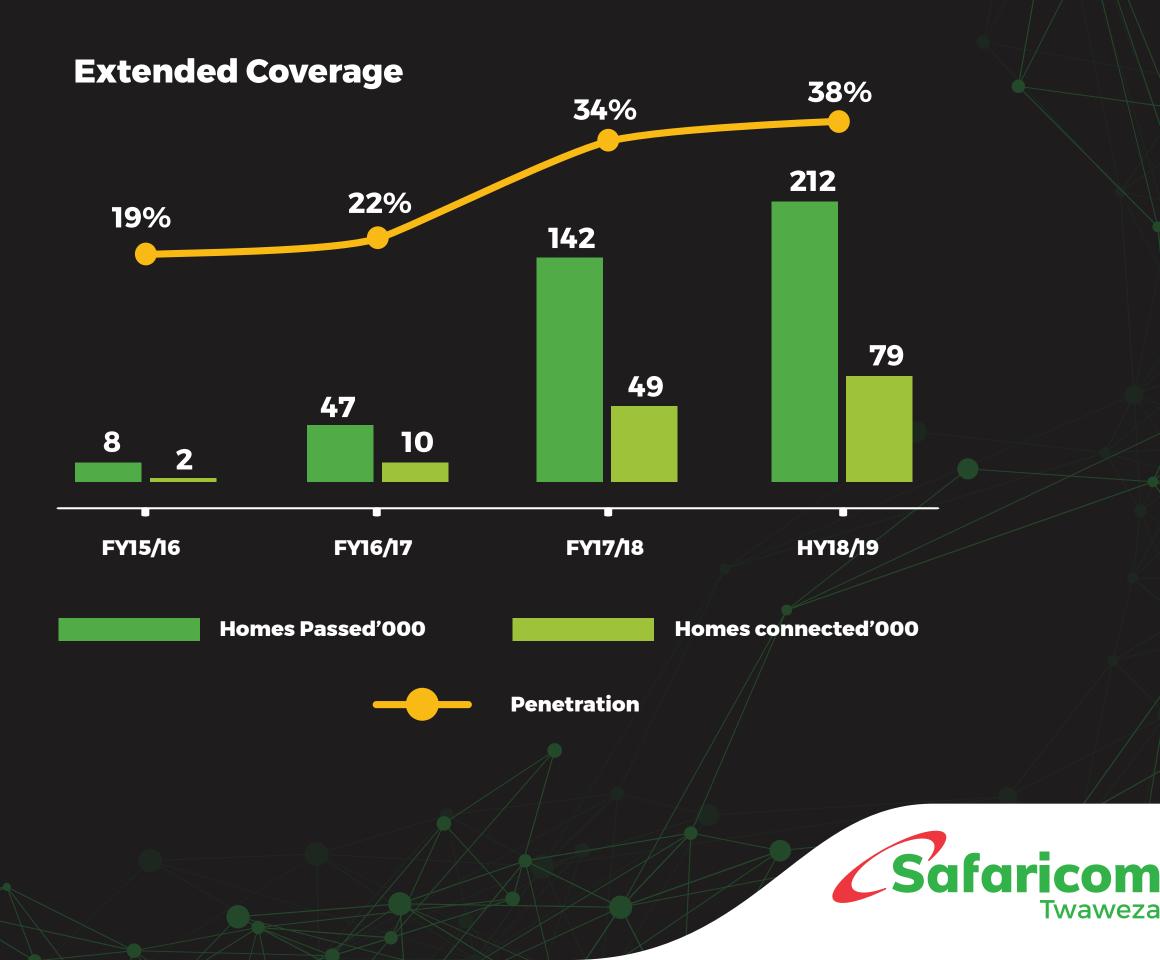
# Fixed Service

**Fixed mobile** convergence: **Fixed voice** Family propositions

Data: 79k+ homes connected 2k+ buildings

FTTB ARPU 24.5k; FTTH ARPU KShs 2.8k

Over **5,500Km** of fibre laid from 4,700Km in HY18 Over **200k** homes passed with FTTH from 90k in HY18 Over **2,000** buildings passed with FTTB from 1,600 in HY18







# **EBIT**

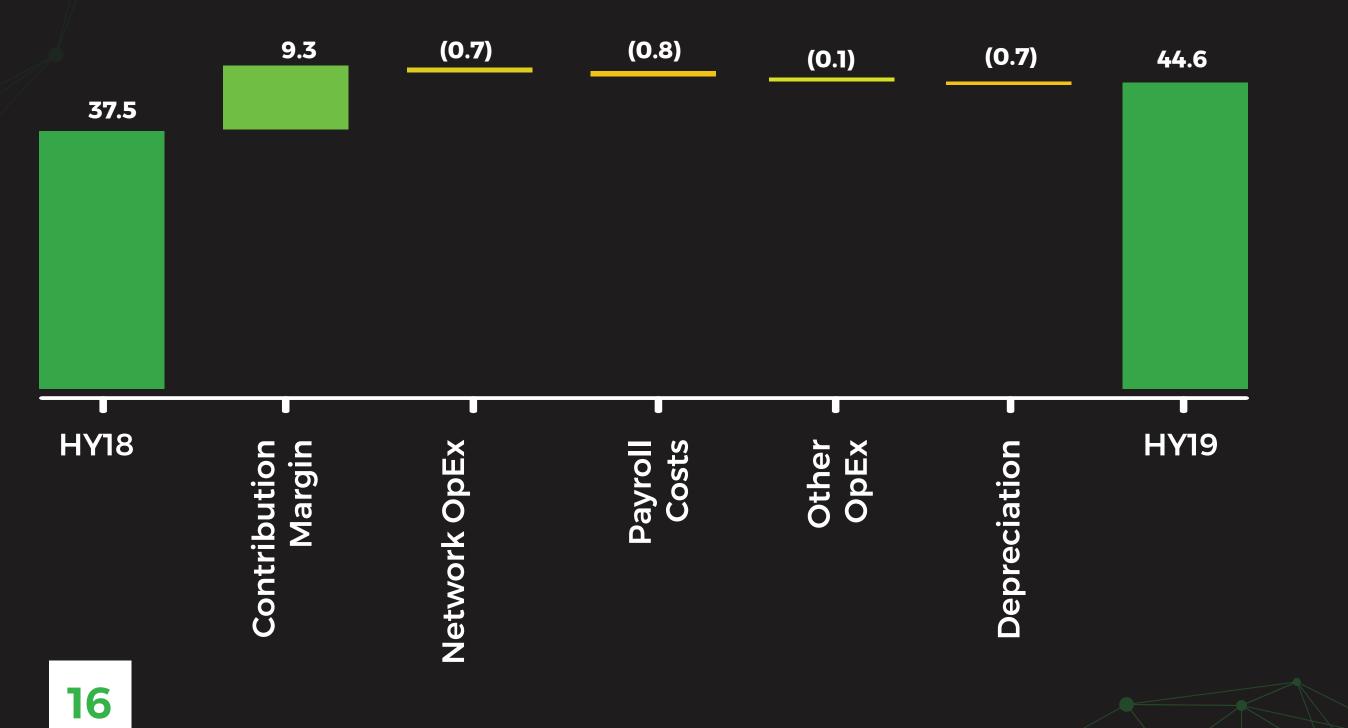
#### Supported by revenue growth and cost optimisation



Margin

OpEx Intensity

#### EBIT Waterfall YoY (KShs Bn)

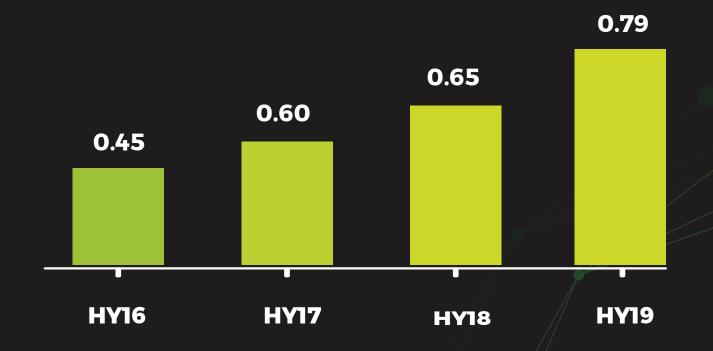


#### EBIT (KShs Bn)





EPS (KShs)



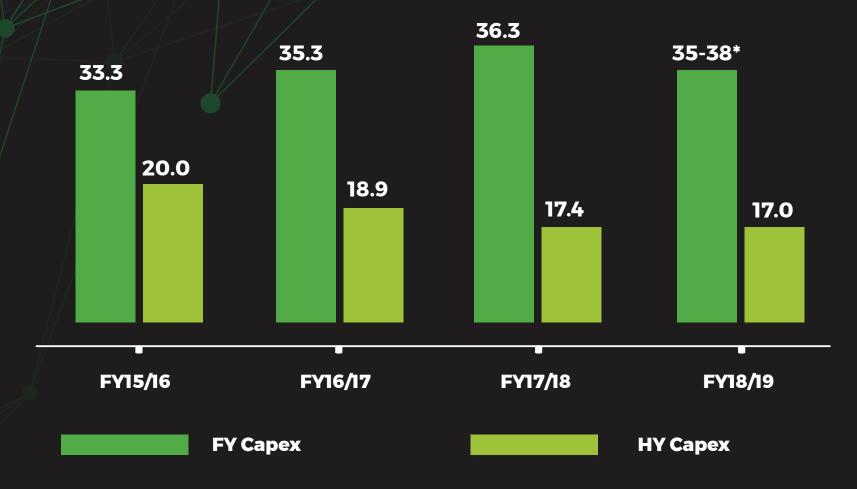




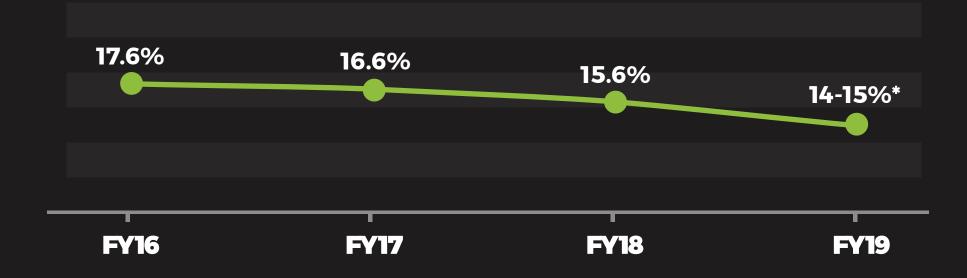




#### CAPEX (KShs Bn)

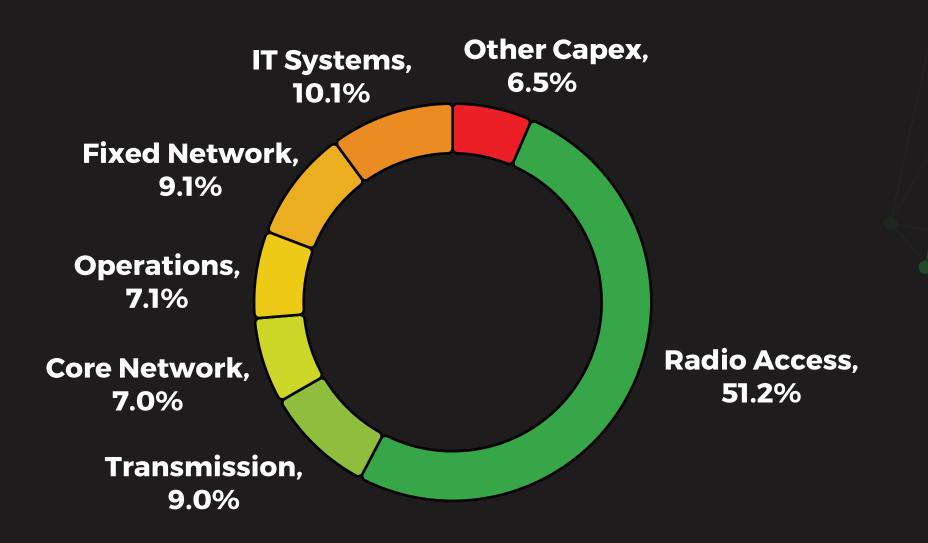


#### **Capex intensity**



#### \*Range based on FY19 CAPEX guidance.

#### **CAPEX** Allocation



#### Sites

- Sites +8.6% YoY to 5,256
- 2G sites +9.1% YoY to 4,839
- **3G sites** +21.1% YoY to **4,737**
- 4G sites +61.8% YoY to 2,353







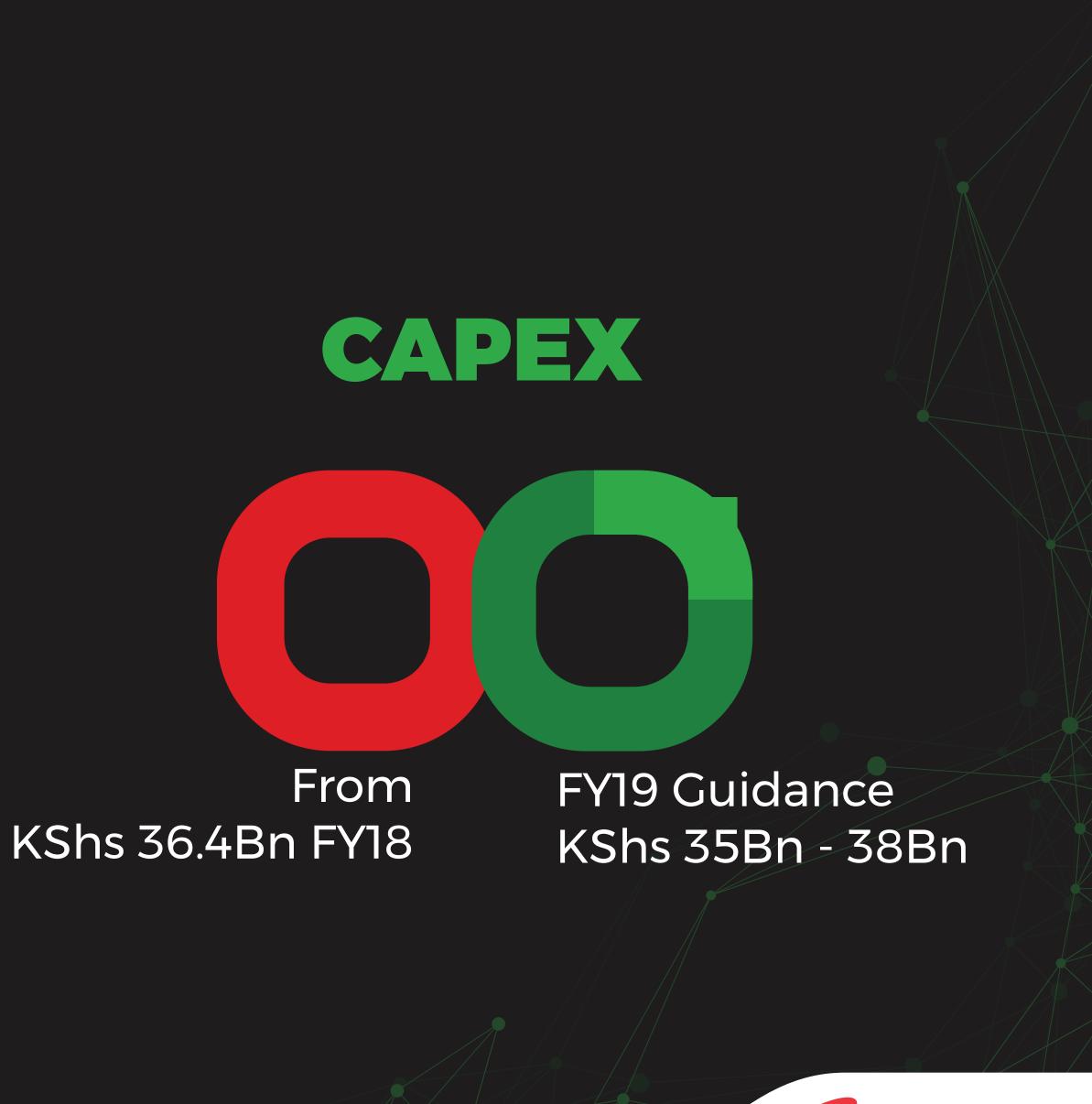


Guidance maintained on EBIT and CAPEX



#### From KShs 79.3Bn FY18

### FY19 Guidance KShs 85Bn - 89Bn















# **Statement of Income**

## Key Highlights

KShs Bn	HY
Voice revenue (Outgoing & Incoming)	47.
Messaging revenue	9.
Mobile data revenue	19
Fixed service revenue	3.
M-PESA revenue	35.
Other service revenue	2.
Service Revenue	118.
Total Revenue	122.
Contribution margin	87.
Contribution margin %*	71.
EBITDA	61.
EBITDA margin %*	50.
EBIT	44.
EBIT Margin %*	36
Net Income	31
Net Income %*	25.
Earnings per share	0.

19 5 15	HY19 IAS 18	HY18 IAS 18		YoY% IAS 18
.53	48.03	47.35		1.4%
.67	8.81	8.92		(1.2%)
.01	19.45	17.55		10.8%
.84	3.91	3.23		21.0%
.52	35.52	30.05		18.2%
.49	2.49	2.63		(5.3%)
05	118.21	109.73		7.7%
.66	122.84	114.43		7.4%
.57	87.90	78.47		12.0%
5%	71.6%	68.5%		3.1ppts
.79	62.12	54.27		14.5%
4%	50.6%	47.4%		3.2ppts
.22	44.56	37.53		18.7%
.1%	36.3%	32.8%		3.5ppts
.17	31.50	26.20		20.2%
4%	25.7%	22.9%	$\square$	2.8ppts
78	0.79	0.65		20.2%





# **Statement of Income**

#### Contribution Margin to Net Income

KShs Bn	HY19 IFRS 15
Direct costs	
M-PESA Commissions	(10.59)
Airtime Commissions	(5.50)
Licence Fees	(5.19)
Interconnect & Roaming	(3.61)
Handset costs	(2.75)
Customer Acquisition and Retention	(3.61)
Value Added Services costs (Voice & SMS)	(3.10)
Bad Debts	(0.10)
Others	(0.50)
Total	(34.96)
Operating costs	
Repairs and maintenance	(0.15)
Operating lease rentals'- Buildings	(0.60)
Operating lease rentals'- Sites	(1.30)
Warehousing costs	(0.16)
Employee benefits expense	(8.22)
Auditor's remuneration	(0.03)
Sales and advertising	(3.87)
Consultancy	0.38
Site/facilities costs	(7.15)
Travel and accommodation	(0.46)
Computer maintenance	(1.12)
Office upkeep	(0.74)
Other operating expenses	(2.39)
Total	(25.82)

HY19	HY18	<b>YoY%</b>
IAS 18	IAS 18	IAS 18
(10.59)	(9.62)	10.0%
(5.50)	(5.79)	(4.9%)
(5.20)	(4.92)	5.6%
(3.61)	(3.62)	(0.3%)
(2.75)	(3.44)	(20.1%)
(3.46)	(3.62)	(4.6%)
(3.10)	(2.82)	9.6%
(0.10)	(0.64)	(84.0%)
(0.50)	(1.59)	(68.2%)
(34.81)	(36.07)	(3.5%)
(0.15)	(0.12)	25.8%
(0.60)	(0.54)	10.1%
(1.30)	(1.18)	10.8%
(0.16)	(0.16)	(2.1%)
(8.22)	(7.50)	9.6%
(0.03)	(0.03)	12.8%
(3.87)	(3.33)	16.3%
0.38	(0.83)	<100.0
(7.15)	(6.43)	11.1%
(0.46)	(0.35)	31.1%
(1.12)	(1.11)	1.3%
(0.74)	(0.59)	24.9%
(2.39)	(1.95)	 22.6%
(25.82)	(24.13)	7.0%





# **Free Cashflow**

## Key Movements

KShs Bn	HY19 IFRS 15	HY19 IAS 18	HY18 IAS 18	YoY% IAS 18
Cashflow				
Trading cash flow (EBITDA)	61.79	62.12	54.27	14.5%
Movement in inventory	(0.48)	(0.48)	(1.69)	(71.9%)
Movement in receivables	(4.63)	(4.63)	1.35	<100.0%
Movement in payables	11.56	10.55	9.24	14.1%
Net Working capital changes	6.45	5.44	8.90	(38.9%)
Movement in contract liabilities and prov for other liabilities	es 0.22	0.22	0.00	-
Operating cash flow				
Capital Additions	(16.85)	(16.85)	(17.39)	(3.1%)
Operating free cash flow	51.60	50.92	45.78	11.2%
Interest received / (paid)	1.28	1.28	0.33	>100.0%
Taxation received / (paid)	(13.71)	(13.71)	(13.70)	0.1%
Cashflow	39.18	38.50	32.40	18.8%

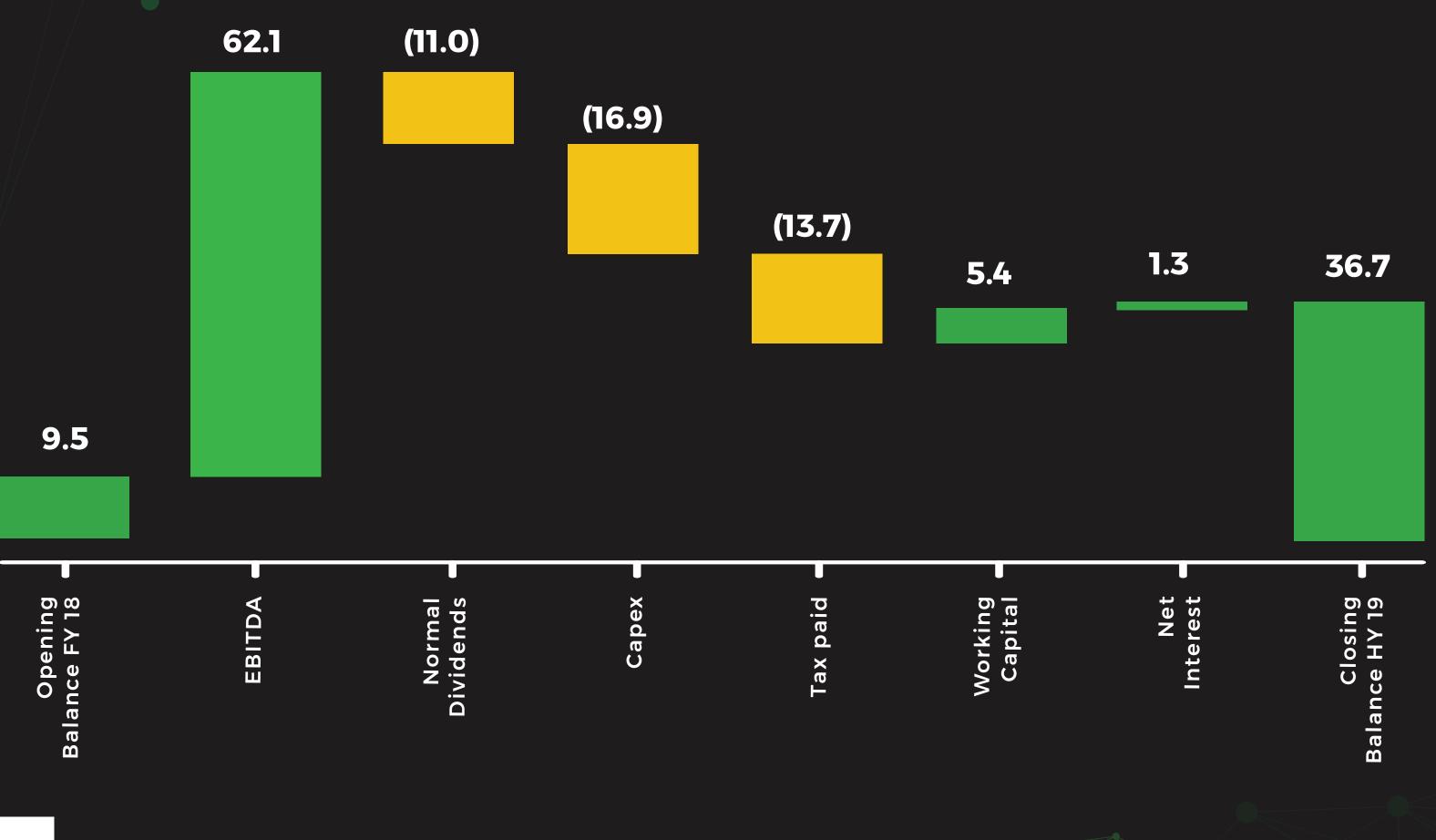








#### Net Cash & Usage (KShs Bn)







# **Revenue and**

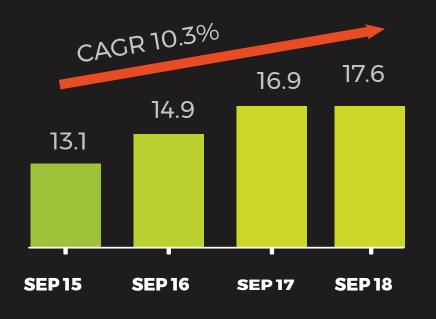
# **Customer Evolution**

## Voice & SMS Revenue % of SR 67.6% 55.4% 51.3% 48.1% 56.3 56.8 54.3 53.2 HY16 HY17 HY18 HY19

#### **M-PESA Revenue % SR**



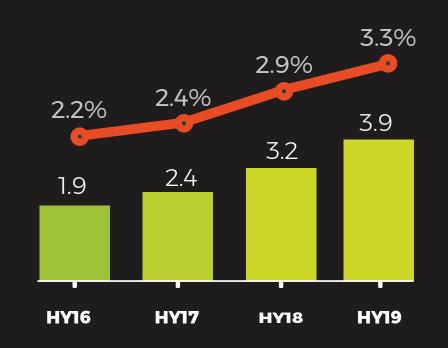
#### 30 day active Mobile Data Customers



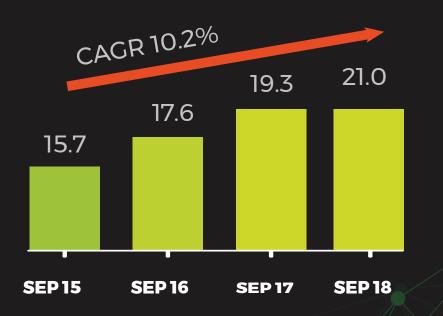


#### Mobile Data Revenue % SR

#### **Fixed Data Revenue % SR**



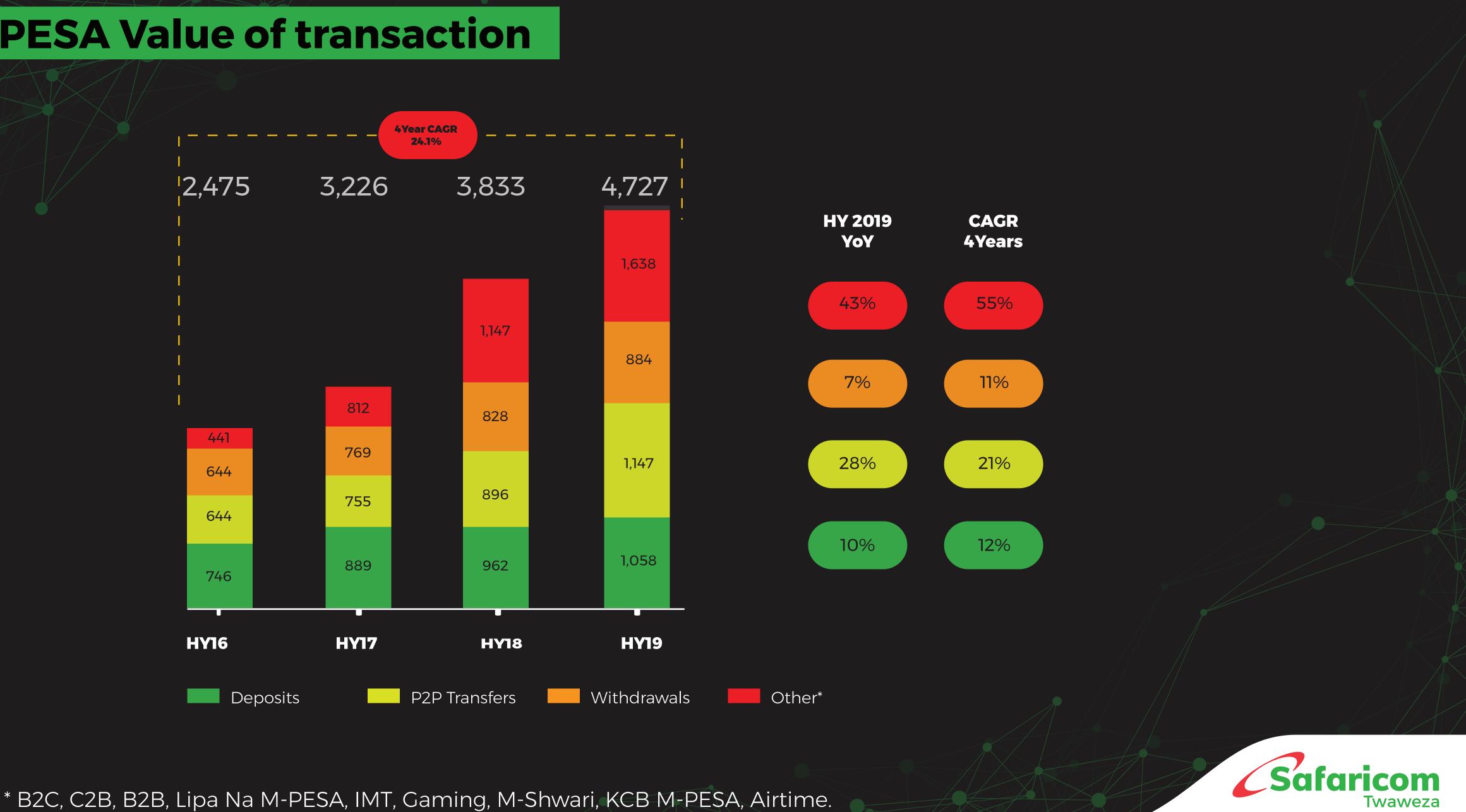
**30 day active M-PESA Customers** 







## **M-PESA Value of transaction**



26